

Joint Commissioning Committee

Highlight Report from the Planning, Performance and Finance Sub-Committee

Dyddiad y Cyfarfod / Date of Meeting	22/09/2026
Statws Cyhoeddi / Publication Status	Open/ Public
	Not Applicable
Awdur yr Adroddiad / Report Author	Maxine Evans, Assurance & Risk Officer, NWJCC
Cyflwynydd yr Adroddiad / Report Presenter	Paul Worthington, PPF Chair and Lay Member, NWJCC
Noddwr yr Adroddiad / Report Sponsor	George Galletly, Director of Corporate Planning and Strategy, NWJCC
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Pwrpas yr Adroddiad / Report Purpose	For Assurance
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Engagement (internal/external) undertaken to date (including receipt/consideration at Committee/Group)		
Committee / Group / Individuals	Date	Outcome
Health Boards	Various	Noted
Senior Leadership Team (SLT)	16/09/2026	Noted

1. SITUATION/BACKGROUND

This report has been prepared to provide NWJCC Joint Committee Members with a summary of the key issues considered by the NHS Wales Planning, Performance and Finance (PPF) Sub-Committee at its public meeting on 22 September 2026.

Key highlights from the meeting are reported in Section 2.

2. HIGHLIGHT REPORT

Links to reports highlighted - [August 2026 - Planning, Performance and Finance Sub-Committee](#)

Status	Update
Alert / Escalate	There were no matters requiring formal escalation to the Joint Commissioning Committee (the JC). However, Members requested a further update to the JC regarding the continued escalation status of plastic surgery services, including mitigating actions and progress against planned recovery arrangements.
Advise	- The Sub-Committee received a detailed presentation on the Ambulance Performance Framework, noting improvements in cardiac arrest outcomes, progress in reducing ambulance handover delays and developments to strengthen commissioning, accountability and performance management arrangements with the Welsh Ambulance Services University NHS Trust. Members welcomed the positive direction of travel and sought further information regarding 90th percentile performance measures for stroke and STEMI (ST-segment Elevation Myocardial Infarction) pathways. The discussion also highlighted the importance of clarity regarding the respective roles of the NWJCC, NHS Performance and Improvement and Welsh Government in relation to assurance, performance oversight and escalation arrangements - The Sub-Committee received the NWJCC Financial Performance Report – Month 4 2026/27. Members noted the forecast year-end underspend position of £2.2m and progress against the Value, Efficiency and Sustainability Programme. Whilst recognising the positive position, Members acknowledged that achievement of the full £16.2m savings target remained unlikely and highlighted the importance of maintaining momentum in converting and developing schemes to support future financial sustainability. The wider financial environment, including the potential impact of flat cash settlements and cross-border commissioning costs, was also discussed. - The Combined NWJCC Operational Performance Report – Month 3 2026/27 was received. Members noted continuing escalation within plastic surgery services and welcomed positive developments across mental health commissioning, including reductions in independent sector secure placements

Status	Update
	and the opening of the North Wales Perinatal Mental Health Unit. Members also received assurance regarding arrangements being implemented to support vulnerable patients affected by current pressures within the Welsh Gender Service. The Sub-Committee received an update on development of the NWJCC Integrated Medium-Term Plan (IMTP) 2027-30, noting progress against the agreed planning timetable, continued stakeholder engagement and the development of a revised prioritisation methodology. Members recognised the importance of balancing affordability, quality and sustainability within an increasingly challenging financial environment while ensuring that commissioning decisions are informed by robust evidence and system-wide impacts.
Assure	- The Sub-Committee received the NWJCC Organisational Risk Register (ORR) – Risks Assigned to the Sub-Committee. Members welcomed the continued development of organisational risk management arrangements, including refinement of strategic risk narratives, thematic grouping of related risks and closer alignment between the Organisational Risk Register and the emerging Joint Assurance Framework. Discussion focused on ensuring that risk scores appropriately reflect the effectiveness of mitigations, maintaining visibility of significant underlying risks within aggregated reporting, and strengthening the distinction between strategic risks and operational issues. The ORR was endorsed for onward assurance to the JC. - The Sub-Committee received the NWJCC Annual Plan 2026-27 Quarter 1 Delivery Update. Members welcomed improvements to reporting and received assurance that delivery had commenced and remained broadly on track. Significant discussion centred on the need to strengthen analytical capability, business intelligence, health economics and population health expertise to support evidence-based commissioning and future organisational planning. Members recognised analytical capability as a strategic organisational requirement and acknowledged ongoing work to strengthen internal and external support arrangements.
Inform	The Sub-Committee reviewed the Action Log, noting progress against outstanding actions and agreeing closure of actions relating to ambulance performance reporting arrangements. Members also discussed outstanding mandatory training

Status	Update
	requirements for Lay Members and requested additional support to facilitate completion. The Forward Plan of Business 2026-27 was received and noted.
Appendices	None.

3. ASSESSMENT

Objectives / Strategy	
Dolen i Amcan (au) Strategol CBC Link to JCC Strategic Objectives(s)	Maximise Value
	Ensure Quality; Reduce Duplication; Improve Equity & Population Health; Facilitate Integration
Dolen i Ddeddf Llesiant Cenedlaethau'r Dyfodol – Nodau Llesiant / Link to Wellbeing of Future Generations Act – Wellbeing Goals 150623-guide-to-the-fg-act-en.pdf (futuregenerations.wales)	A Resilient Wales
	A Healthier Wales
Dolen i Hwyluswyr Ansawdd (Canllawiau Statudol Dyletswydd Ansawdd (llyw.cymru)) / Link to Enablers of Quality (Duty of Quality Statutory Guidance (gov.wales))	Leadership
	Culture and Valuing People; Learning, Improvement and Research; Whole-systems Perspective
Dolen i Feysydd Ansawdd (Canllawiau Statudol Dyletswydd Ansawdd (llyw.cymru)) / Link to Domains of Quality (Duty of Quality Statutory Guidance (gov.wales))	Effective
	Efficient; Equitable; Person-centred; Timely; Safe
Effaith Amgylcheddol/ Cynaliadwyedd (5R) / Environmental /Sustainability Impact (5Rs)	No - Not Applicable

Impact Assessment		
Ansawdd <i>Ydych chi wedi ymgymryd â Sgrinio Asesiad o'r Effaith ar Ansawdd? /</i>	Yes: ☐	No: ☒
	Outcome:	If no, please include rationale below: This is a summary of the

Quality <i>Have you undertaken a Quality Impact Assessment Screening?</i>		latest meeting of the JC.
Cydraddoldeb <i>Ydych chi wedi ymgymryd â Sgrinio Asesiad o'r Effaith ar Gydraddoldeb? /</i>	Yes: ☒	No: ☒
Equality <i>Have you undertaken an Equality Impact Assessment Screening?</i>	Outcome for Equality (delete as appropriate): POSITIVE/NEUTRAL/NEGATIVE Outcome for Welsh Language (delete as appropriate): POSITIVE/NEUTRAL/NEGATIVE	If no, please include rationale below: This is a summary of the latest meeting of the JC.
Cyfreithiol / Legal	There are no specific legal implications related to the activity outlined in this report.	
Enw da / Reputational	There is no direct impact on the reputation of the Joint Committee as a result of the activity outlined in this report.	
Effaith Adnoddau <i>(Pobl / Ariannol) /</i> Resource Impact <i>(People / Financial)</i>	Yes (Include further detail below) The performance of the services will be used to develop the IMTP and identify the areas where resources may be required.	

4. RECOMMENDATIONS

The members of the Joint Commissioning Committee are asked to:

- **Note** the highlights outlined in Section 2 of this report.
- **Receive** the report as **assurance**.