

Joint Commissioning Committee

Highlight Report from the Hosted Audit, Risk and Assurance Committee

Dyddiad y Cyfarfod / Date of Meeting	22/09/2026
Statws Cyhoeddi / Publication Status	Open/ Public
	Not Applicable
Awdur yr Adroddiad / Report Author	Aaron Fowler, Committee Secretary, NWJCC
Cyflwynydd yr Adroddiad / Report Presenter	Aaron Fowler, Committee Secretary, NWJCC
Noddwr yr Adroddiad / Report Sponsor	Juliet Brown, Chief Commissioner, NWJCC

Pwrpas yr Adroddiad / Report Purpose	For Noting
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Engagement (internal/external) undertaken to date (including receipt/consideration at Committee/Group)		
Committee / Group / Individuals	Date	Outcome
Senior Leadership Team (SLT)	16/09/2026	Noted

1. SITUATION/BACKGROUND

This report has been prepared to provide Health Board (HB) Chief Executive Officer (CEO) Members of the Joint Commissioning Committee (JC) with a summary of the key issues considered by Cwm Taf Morgannwg University Health Board's Hosted Audit, Risk and Assurance Committee (the Committee) at its public meeting on 4th August 2026.

Key highlights from the meeting are reported in Section 2.

2. HIGHLIGHT REPORT

(Reports shared with the Committee can be found [here](#)).

- **NHS Wales Joint Commissioning Committee (NWJCC) Strategic Update:** The Committee received and update highlighting progress on annual plans, the conclusion of arbitration with Cardiff and Vale University Health Board, ongoing workforce and financial sustainability challenges, and the need to enhance data and analytical capacity.
 - **Progress on Strategic Priorities:** NWJCC attendees reported that the organisation was making progress on all strategic priorities for the year, with a significant milestone meeting scheduled for September to review Strategic Review and Deep Dive findings and recommendations.
 - **Arbitration with Cardiff and Vale University Health Board:** The Committee noted that arbitration with Cardiff and Vale University Health Board had concluded. Both parties were reflecting on lessons learned to improve planning processes and avoid similar situations in the future.
 - **Financial Position and Workforce Planning:** The Committee heard that the NWJCC financial position remained stable but risks persist, particularly regarding workforce capacity and capability. The NWJCC reported a continued focus on maintaining financial sustainability and advancing proposed savings programmes.
 - **Data and Analytical Capacity Challenges:** It was reported that the NWJCC's data and analytical capacity was a key risk. Discussions were being had to facilitate greater collaboration with health boards, reallocation of internal resources, and the possibility of seeking external expertise to meet strategic objectives.
- **Risk Management and Assurance Framework:** The Committee received the NWJCC's suite of risk management documents, including the updated Risk Management Procedure and Joint Committee Assurance Framework which were approved at the July 2026 NWJCC Joint Committee meeting.
 - **Development and Approval Process:** The Committee acknowledged the collaborative approach taken to the development of the risk management framework, incorporating best practices from NHS Wales and feedback from NHS Wales corporate governance leads, NWJCC Lay Members, and Sub-Committees. The documents were approved at the NWJCC Joint Committee in July after extensive consultation.
 - **Implementation and Training:** It was noted that the NWJCC's risk leads would be engaged directly through meetings rather than formal training to embed the framework. This would be supported by a short hand user-friendly guide to supplement the comprehensive documentation, ensuring accessibility and understanding across the organisation.
 - **Continuous Improvement and Feedback:** The Committee were advised that the framework would remain a living document, subject to ongoing refinement based on internal audit feedback and evolving organisational needs.

- **Organisational Risk Register Review:** The Committee reviewed the organisational risk register, highlighting recent changes to ambulance service risks and the shift towards a patient-focused risk description, following scrutiny and the NWJCC Planning, Performance and Finance Sub-Committee.
- **NWJCC Audit Tracker and Traumatic Stress Wales Transfer:** NWJCC colleagues updated the committee on the Internal Audit recommendation tracker, focusing on delays in implementing recommendations for Traumatic Stress Wales due to the complex TUPE transfer to Public Health Wales.
 - **Audit Tracker Status:** The Committee acknowledged that most financial audit recommendations had been actioned and closed, however progress on Traumatic Stress Wales recommendations had been delayed due to ongoing staff transfer complexities.
 - **TUPE Transfer Timeline:** It was explained that the TUPE transfer for Traumatic Stress Wales colleagues was scheduled for completion by 1st November 2026 following an eight-week staff consultation period, pending formal approval by the Public Health Wales Board.
 - **Interim Service Continuity and Patient Impact:** The Committee received assurance that the service continues to operate, though there is some disruption and staff absence. Patients are still being served, and efforts are being made to minimise the impact during the transition.
- **Internal Audit Reports: High-Cost Drugs and Budget Management:** Emma Samways presented the internal audit reports for high-cost drugs and budget management, both receiving reasonable assurance with findings related to documentation and information sharing, and management responses provided.

3. ASSESSMENT

Objectives / Strategy	
Dolen i Amcan (au) Strategol CBC Link to JCC Strategic Objectives(s)	Maximise Value
	Ensure Quality; Reduce Duplication; Improve Equity & Population Health; Facilitate Integration
Dolen i Ddeddf Llesiant Cenedlaethau'r Dyfodol – Nodau Llesiant / Link to Wellbeing of Future Generations Act – Wellbeing Goals 150623-guide-to-the-fg-act-en.pdf (futuregenerations.wales)	A Resilient Wales
	A Healthier Wales
Dolen i Hwyluswyr Ansawdd (Canllawiau Statudol Dyletswydd Ansawdd (llyw.cymru)) / Link to Enablers of Quality	Leadership
	Culture and Valuing People; Learning, Improvement and Research; Whole-systems Perspective

(Duty of Quality Statutory Guidance (gov.wales))	
Dolen i Feysydd Ansawdd (Canllawiau Statudol Dyletswydd Ansawdd (llyw.cymru)) / Link to Domains of Quality (Duty of Quality Statutory Guidance (gov.wales))	Effective
	Efficient; Equitable; Person-centred; Timely; Safe
Effaith Amgylcheddol / Cynaliadwyedd (5R) / Environmental / Sustainability Impact (5Rs)	No - Not Applicable

Impact Assessment		
Ansawdd <i>Ydych chi wedi ymgymryd â Sgrinio Asesiad o'r Effaith ar Ansawdd? / Quality</i> <i>Have you undertaken a Quality Impact Assessment Screening?</i>	Yes: ☐	No: ☒
	Outcome:	If no, please include rationale below: This is a summary of the latest Committee meeting for the JCC
Cydraddoldeb <i>Ydych chi wedi ymgymryd â Sgrinio Asesiad o'r Effaith ar Gydraddoldeb? / Equality</i> <i>Have you undertaken an Equality Impact Assessment Screening?</i>	Yes: ☒	No: ☒
	Outcome for Equality (delete as appropriate): POSITIVE/NEUTRAL/NEGATIVE Outcome for Welsh Language (delete as appropriate): POSITIVE/NEUTRAL/NEGATIVE	If no, please include rationale below: This is a summary of the latest Committee meeting for the JCC
Cyfreithiol / Legal	There are no specific legal implications related to the activity outlined in this report.	
Enw da / Reputational	There is no direct impact on the reputation of the Joint Committee as a result of the activity outlined in this report.	
Effaith Adnoddau (Pobl / Ariannol) / Resource Impact (People / Financial)	There is no direct impact on resources as a result of the activity outlined in this report.	

4. RECOMMENDATIONS

The members of the Joint Commissioning Committee are asked to:

- **Note** the highlights outlined in Section 2 of this report.