



Agenda Item
2.1

Joint Commissioning Committee

Chair's Report

Dyddiad y Cyfarfod / Date of Meeting	27/01/2026
Statws Cyhoeddi / Publication Status	Open/ Public
Awdur yr Adroddiad / Report Author	Aaron Fowler, Committee Secretary
Cyflwynydd yr Adroddiad / Report Presenter	Ian Green, Chair, NHS Wales Joint Commissioning Committee
Noddwr yr Adroddiad / Report Sponsor	Ian Green, Chair, NHS Wales Joint Commissioning Committee

Pwrpas yr Adroddiad / Report Purpose	For Noting
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Engagement (internal/external) undertaken to date (including receipt /consideration at Committee/Group)		
Committee/Group/Individuals	Date	Outcome
n/a		Choose an item.

Acronyms / Glossary of Terms	
IMTP	Integrated Medium-Term Plan
JC	Joint Commissioning Committee
NWJCC	NHS Wales Joint Commissioning Committee

1. SITUATION/BACKGROUND

This report will provide members of the JC with an update on key issues that have arisen since the November JC meeting, including Committee business and other topical areas of activity.

2. SPECIFIC MATTERS FOR CONSIDERATION

2.1 JC Strategy Session – 16 December 2025

The December Strategy Session was dedicated to discussing the progress and key issues emerging through the development of the NWJCC's IMTP 2026-29. Members were invited to extend an invitation to Executive colleagues from within their Health Boards.

The objective of the session was to:

- Update colleagues on the development of the NWJCC's IMTP to date.
- Provide updates on the emerging risks (commissioner and provider focussed) across the NWJCC's three commissioned portfolios.
- Consider and discuss the key decisions that need to be made to inform a draft IMTP.
- Discuss the impact of financial savings plans and financial planning to date (ahead of allocation letters being received).
- Set out the next steps for developing the plan.

Members discussed and agreed a way forward on key strategic matters including plans to continue to engage with Health Board colleagues to inform further discussion at the JC meeting in January 2026.

2.2 Cabinet Secretary for Health and Social Care

I attended my annual review meeting with the Cabinet Secretary on 16 December 2025. My reflections as Chair of the NWJCC were discussed as well as key achievements and areas where progress has not been made as expected. We discussed:

- The NWJCC as a developing and maturing organisation.
- Continuing work to reduce financial risk.
- Work undertaken with the Health Boards and Welsh Government to improve ambulance performance.
- The role of the NWJCC working with Health Boards to improve clinical pathways and the patient journey.
- The importance of the NWJCC's plans aligning with and reflecting Health Board plans.

The Cabinet Secretary noted the good progress made by the NWJCC in delivering key milestones and the stability and leadership provided by Huw George as Chief Commissioner. The need for discussions on cross-border activity and the need to identify opportunities for wider system and pathway transformation were also noted.

2.4 Key Meetings

In addition to the aforementioned appointments, I have also attended the following meetings:

- Weekly meetings with the Chief Commissioner
- Quarterly Meetings with Lay Members to discuss JC and Sub-Committee business and individual development plans.
- Monthly Chairs Peer Group meetings.
- Introductory meeting with Emma Wood following her appointment as Chief Executive of Welsh Ambulance Services University NHS Trust.

2.5 Chief Commissioner

Following the update that I provided in my previous Chair’s Report, the recruitment process to appoint a substantive Chief Commissioner has commenced via Gatenby Sanderson recruitment specialists. Stakeholder meetings are scheduled for 27 February 2026, and final interviews will be held on 2 March 2026. JC members, NWJCC staff and stakeholders will be involved in the stakeholder panel sessions and the engagement of Chief Executive Officer colleagues and Welsh Government representatives has been secured to support the process given the importance of the role to NHS Wales.

Further updates will be shared with JC members and NWJCC staff members over the following weeks.

3. ASSESSMENT

Objectives / Strategy	
Dolen i Amcan (au) Strategol CBC Link to JCC Strategic Objectives(s)	Maximise Value
Dolen i Ddeddf Llesiant Cenedlaethau'r Dyfodol – Nodau Llesiant / Link to Wellbeing of Future Generations Act – Wellbeing Goals 150623-guide-to-the-fg-act-en.pdf (futuregenerations.wales)	A Healthier Wales
Dolen i Hwyluswyr Ansawdd (Canllawiau Statudol Dyletswydd Ansawdd (Ilyw.cymru)) / Link to Enablers of Quality (Duty of Quality Statutory Guidance (gov.wales))	Leadership
Dolen i Feysydd Ansawdd	Effective

(Canllawiau Statudol Dyletswydd Ansawdd (Ilyw.cymru)) / Link to Domains of Quality (Duty of Quality Statutory Guidance (gov.wales))	
Effaith Amgylcheddol/ Cynaliadwyedd (5R) / Environmental /Sustainability Impact (5Rs)	No - Not Applicable

Impact Assessment		
Ansawdd Ydych chi wedi ymgymryd â Sgrinio Aseiad o'r Effaith ar Ansawdd? / Quality Have you undertaken a Quality Impact Assessment Screening?	Yes: <input type="checkbox"/>	No: <input checked="" type="checkbox"/>
	Outcome:	n/a
Cydraddoldeb Ydych chi wedi ymgymryd â Sgrinio Aseiad o'r Effaith ar Gydraddoldeb? / Equality Have you undertaken an Equality Impact Assessment Screening?	Yes: <input type="checkbox"/>	No: <input checked="" type="checkbox"/>
	Outcome:	n/a
Cyfreithiol / Legal	National Health Service Joint Commissioning Committee (Wales) Directions 2024 National Health Service Joint Commissioning Committee (Wales) Regulations 2024	
Enw da / Reputational	There is no direct impact on the reputation of the Local Health Boards or the Joint Committee as a result of the activity outlined in this report.	
Effaith Adnoddau (Pobl /Ariannol) / Resource Impact (People / Financial)	There is no direct impact on resources as a result of the activity outlined in this report.	

4. RECOMMENDATIONS

The members of the Joint Commissioning Committee are asked to:

- **Note** the report.