



Agenda Item

3.1

Joint Commissioning Committee

**Joint Commissioning Committee Foundational Annual Plan
2025-2026**

Dyddiad y Cyfarfod / Date of Meeting	18/03/2025
Statws Cyhoeddi / Publication Status	Open/ Public
	Not Applicable
Awdur yr Adroddiad / Report Author	Claire Harding, Interim Director of Planning
Cyflwynydd yr Adroddiad / Report Presenter	Claire Harding, Interim Director of Planning
Noddwr yr Adroddiad / Report Sponsor	Stacey Taylor, Interim Chief Commissioner

Pwrpas yr Adroddiad / Report Purpose	For Approval Choose an item.
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**Engagement (internal/external) undertaken to date
(including receipt/consideration at Committee/Group)**

Committee / Group / Individuals	Date	Outcome
Extensive engagement has been undertaken, please see the engagement overview contained within the plan.	Click or tap to enter a date.	Choose an item.

Acronyms / Glossary of Terms

AO	Accountable Officer
DoF	Director of Finance
DoP	Director of Planning
JC	Joint Commissioning Committee

JCC	NHS Wales Joint Commissioning Committee
HEIW	Health Education & Improvement Wales
PESTLE	Political Environmental, Social, Technical, Legal and Economic
SFIs	Standing Financial Instructions
SOs	Standing Orders

1. SITUATION/BACKGROUND

Each year, Welsh Government issue the NHS Wales Planning Framework, which requires organisations within NHS Wales to develop an Integrated Medium Term Plan (IMTP). As a new organisation, this requirement is applicable to the NHS Wales Joint Commissioning Committee (JCC) and replaces the requirements on the predecessor organisations.

In addition, at its establishment, the JCC was set up with a set of Standing Orders (SOs) and Standing Financial Instructions (SFIs) which reflect the requirements placed on the organisation with regards the planning requirements of NHS Wales. (These are included in detail within the plan).

2. SPECIFIC MATTERS FOR CONSIDERATION

This report outlines the JCC position with regards to the requirements placed upon it, specifically:

- Agreement with Welsh Government for a year of foundation in the absence of a JCC strategy whilst we remain in transition,
- Within that foundation year, the need to focus on a reduced number of strategic priorities, alongside year one commissioning priorities; and
- The proposal of a 4% investment to manage risks within the system.

It therefore seeks endorsement of a risk-based foundation plan, requiring a 4% uplift, whilst reinforcing commitment to the development of a 3 year IMTP from 2026. The Plan is presented at **Appendix 1** for approval.

3. ASSESSMENT

3.1 Engagement on Plan Development

Extensive engagement has been undertaken in the development of this plan, specifically with Health Board (HBs) through a period of changing governance arrangements as the JCC has been establishing; with JCC staff, through a period of organisational change and establishment and with a range of peer groups, i.e. NHS Wales Directors of Finance (DoF) and Directors of Planning (DoP), as well as with a range of National organisations i.e. the NHS Executive, Health Education and Improvement Wales (HEIW) and Welsh Government.

3.2 Development of a Risk Based Foundation Plan

3.2.1 Risk Based

JC members have been strongly engaged in the development of the plan in this foundation year. A strong steer was given by members of the JCC that given the financial context of NHS Wales at the current time, that any plan developed by the JCC should be risk based and of relatively low investment. A series of processes to assess risk within the system have therefore run this year and have led to the priorities identified within the attached plan, and the considerations and choices that have led to them.

3.2.2 Foundational Plan

Given the absence of a JCC strategy at the current time (a priority for the first two quarters of 2025/2026), and the first year of establishment and transition that the JCC finds itself in, discussions took place with WG regarding the possibility of developing a foundation plan this year, however with a strong commitment to this being the basis for a 3 year IMTP from 2026. This was communicated by the Interim Chief Commissioner to the Director General of NHS Wales, in an Accountable Officer (AO) letter on the 14 February 2025.

3.3 Overview of Plan

The plan presented at **Appendix 1**, has the following constituent parts:

- **Foreword** – A foreword from the Chair and Chief Commissioner, establishing the direction of travel for the plan, and reflecting on the inaugural year of the JCC, setting its direction of travel, and recognising the contributions of the Joint Committee, stakeholders and staff over the past year, and in the contributions to this plan,
- **Introduction** – An introduction to the plan, and its constituent components, as well as an introduction to the JCC, its role, purpose, governance and operational model,
- **Context within which the plan has been developed** – This section summarises; The National context (including the planning framework and financial and budgetary framework requirements), The organisational context (including the SO's, SFIs, organisational establishment, performance position and population health perspective). It makes explicit that quality is a golden thread throughout both the document, and all of the JCCs commissioning activities,
- **The Foundation Plan** – In having established a foundation plan over a one-year basis, as a pre-cursor to a 3 year IMTP from 2026, this section establishes 8 areas of strategic focus, along with a range of core commissioning priorities for each of the delegated commissioning portfolios, as outlined in **Figure 1** below:

Figure 1 – 8 Areas of Strategic Focus



- **Resourcing the plan** – Presented here are the range of financial models that have been developed to inform the plan, the final 4% proposal, and a range of suggestions with regards savings, efficiencies and future financial planning; and
- **Governance and implementation** – The governance structures through which the plan will be implemented and monitored are outlined within this section, as well as introducing the reader to the implementation framework.

The plan is supported by the following appendices, which both support the plan, and respond to the requirements of the NHS Wales planning framework:

A	List of services commissioned by the JC on behalf of HBs in Wales
B	Summary of portfolios and current issues
C	Progress against extant JCC adopted plans
D	PESTLE analysis
E	Summary of risk process
F	Financial Tables
G	Minimum Data Set
H	Implementation Framework GMOs

4.ASSESSMENT

Objectives / Strategy	
Dolen i Amcan (au) Strategol CBC / Link to JCC Strategic Objectives(s)	Maximise Value
	Ensure Quality
	Reduce Duplication
	Improve Equity and Population Health
	Facilitate Integration

	The plan is framed by all of the JCCs strategic objectives
Dolen i Ddeddf Llesiant Cenedlaethau'r Dyfodol – Nodau Llesiant / Link to Wellbeing of Future Generations Act – Wellbeing Goals 150623-guide-to-the-fg-act-en.pdf (futuregenerations.wales)	A Prosperous Wales
	A Resilient Wales A Healthier Wales A More Equal Wales A Wales of Cohesive Communities A Wales of Vibrant Culture and Thriving Welsh Language A Globally Responsible Wales The plan responds to all aspects of the Well-being of future generations act and has been developed with all of these in mind
Dolen i Hwyluswyr Ansawdd <i>(Canllawiau Statudol Dyletswydd Ansawdd (llyw.cymru)) /</i> Link to Enablers of Quality <i>(Duty of Quality Statutory Guidance (gov.wales))</i>	Culture and Valuing People
	Data to Knowledge Leadership Learning, Improvement and Research Whole Systems Perspective Quality and wide-ranging considerations as such are integral to the development of this plan – note STEEEP assessment of risk
Dolen i Feysydd Ansawdd <i>(Canllawiau Statudol Dyletswydd Ansawdd (llyw.cymru)) /</i> Link to Domains of Quality <i>(Duty of Quality Statutory Guidance (gov.wales))</i>	Effective
	Efficient Equitable Person Centred Timely Safe
Effaith Amgylcheddol/ Cynaliadwyedd (5R) / Environmental /Sustainability Impact (5Rs)	Yes - Reuse
	Refine Reduce Repurpose Recycle

Impact Assessment		
Ansawdd <i>Ydych chi wedi ymgymryd â Sgrinio Asesiad o'r Effaith ar Ansawdd? /</i> Quality <i>Have you undertaken a Quality Impact Assessment Screening?</i>	Yes: <input type="checkbox"/>	No: <input checked="" type="checkbox"/>
	Outcome:	Whilst not on the foundation plan itself, commitment is given to undertake an impact assessment on each of the areas of strategic priority individually as they progress
Cydraddoldeb <i>Ydych chi wedi ymgymryd â Sgrinio Asesiad o'r Effaith ar Gydraddoldeb? /</i> Equality <i>Have you undertaken an Equality Impact Assessment Screening?</i>	Yes: <input type="checkbox"/>	No: <input checked="" type="checkbox"/>
	Outcome:	Whilst not on the foundation plan itself, commitment is given to undertake an impact assessment on each of the areas of strategic priority individually as they progress
Cyfreithiol / Legal	There are no specific legal implications related to the activity outlined in this report.	
	The JCC is required to submit an IMTP in accordance with the requirements of its Standing Orders (SOs) and Standing Financial Instructions (SFI's).	
Enw da / Reputational	There is no direct impact on the reputation of the Joint Committee as a result of the activity outlined in this report.	
	Plan encompasses the full scope of the JCC's commissioning activities. Risk that the Welsh Government does not endorse the JCC Foundation Plan	
Effaith Adnoddau <i>(Pobl / Ariannol) /</i> Resource Impact <i>(People / Financial)</i>	There is no direct impact on resources as a result of the activity outlined in this report.	
	The JCC receiving no more than a 4% funding uplift for 2025-26, impacting its ability to fully mitigate the risks identified in its Foundation Plan	

5.RECOMMENDATIONS

The Joint Committee is asked to:

- **Note** the report; and

- **Approve** the Joint Commissioning Committee Foundational Plan 2025-2026 in readiness for submission to Welsh Government by 31 March 2025.