

Joint Commissioning Committee

Highlight Report from the Hosted Audit, Risk and Assurance Committee

Dyddiad y Cyfarfod / Date of Meeting	03/02/2026
Statws Cyhoeddi / Publication Status	Open/ Public
	Not Applicable
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Cyflwynydd yr Adroddiad / Report Presenter	Aaron Fowler, Committee Secretary, NWJCC
Noddwr yr Adroddiad / Report Sponsor	Huw George, Chief Commissioner, NWJCC

Pwrpas yr Adroddiad / Report Purpose	For Noting
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Engagement (internal/external) undertaken to date (including receipt/consideration at Committee/Group)		
Committee / Group / Individuals	Date	Outcome
N/A		Noted

1. SITUATION/BACKGROUND

This report has been prepared to provide Health Board (HB) Chief Executive Officer (CEO) Members of the Joint Commissioning Committee (JC) with a summary of the key issues considered by Cwm Taf Morgannwg University Health Board's Hosted Audit, Risk and Assurance Committee (the Committee) at its public meeting on 3rd February 2026.

Key highlights from the meeting are reported in Section 2.

2. HIGHLIGHT REPORT

(Reports shared with the Committee can be found [here](#)).

2.1 NHS Wales Joint Commissioning Committee (NWJCC) Update

An NWJCC Update was shared with the Committee highlighting progress in the following areas:

2.1.1 NWJCC Risk Management

An overview of the NWJCC's Organisational Risk management processes was shared, setting out ongoing activity to refine risk management processes, and a shift in approach to adopt a commissioner focussed approach to risk.

The update set out the approach adopted for the scrutiny, control and escalation of risk through local teams, and upwards to the NWJCC Senior Leadership Team (SLT), Sub-Committees and ultimately the JC, culminating in a review of key organisational risks at the JC meeting of the 27th January 2026.

Additionally, a summary of the detailed Director updates shared at JC was provided on behalf of the Directors of Commissioning for Ambulance and 111 (Director update available [here](#)), Specialised Services (Director update available [here](#)) and Mental Health, Learning Disabilities and Vulnerable Groups (Director update available [here](#)) which provided separate, detailed overviews of the key risks being held and managed within these areas.

2.1.2 Workforce and Operational Update

Significant progress to finalise the workforce establishment of the NWJCC was shared with the Committee to provide assurance over the operational resilience of the organisation. Specific updates shared included:

- Confirmation of the appointment a permanent Director of Commissioning for MHLDVG and the publication of Assistant Medical Director posts for Public Health and Primary Care.
- Following the NWJCC Organisational Change Process (OCP) the vast majority of prioritised recruitment has been completed with appointments to key leadership roles at Deputy Director and Assistant Director levels. Five posts remain outstanding to finalise the OCP and our organisational vacancy rate as of 15th January 2026 is 14.30% (reported as 15.8% in November 2025) which was steadily decreasing due to ongoing corporate support and the targeting of key Directorates.
- The development of the NWJCC OD programme remains ongoing with support from CTMUHB's People Services team. Strategic Workforce Planning and JC Member development will be incorporated in this programme to meet organisational and commissioned service needs.

2.1.3 NWJCC Foundation Plan 2025-26

An overview of reporting processes for monitoring delivery of the NWJCC Foundation Plan was shared with the Committee setting out that Quarter 2 updates were presented at the JC meeting in November 2025. A Quarter 3 update will be presented at the March 2025 JC meeting following a review of progress at the Performance, Planning and Finance Sub-Committee meeting of the 26th February 2026.

2.2 COLLABORATIVE COMMISSIONING LEADERSHIP GROUP (CCLG)

It was noted that an Extraordinary CCLG meeting, dedicated to the development of the NWJCC IMTP took place on the 22nd January 2026 to support the refinement of plans. Whilst discussions will continue to be had with HB and WG colleagues to finalise the IMTP, it remains the NWJCC's intention to share a three-year IMTP for approval at the March 2026 JC meeting.

2.3 PROGRAMMES OF WORK

Updates against the following national programmes were noted:

- Sexual Assault Referral Centres (SARC)
- Hospices Commissioning
- Voluntary Sector Commissioning Approach
- Direct Payments

2.4 POSITRON EMISSION TOMOGRAPHY (PET)

It was noted that the NWJCC continues to work with WG and colleagues across Wales to ensure the stability of the Positron Emission Tomography Imaging Centre service going forward.

2.5 TRAUMATIC STRESS WALES (TSW)

An update on progress to for the transfer of the TSW service to Public Health Wales as host organisation, was shared. It was noted that due to complexities surrounding staff employment arrangements the transfer had been delayed. Additional updates on the transfer were shared within the Internal Audit Tracker report shared with the Committee.

2.6 NWJCC OPERATIONAL RISK REGISTER

The Committee considered the NWJCC Operational Risk Register (ORR), which details those risks scoring 15 (out of 25) or above and/or those that cannot be managed locally across the NWJCC. It was acknowledged that work was ongoing to re-shape the ORR so that it more accurately described the commissioning risks facing the NWJCC.

Whilst the Committee took assurance that each of the high/extreme risks recorded within the ORR were assigned to one of the NWJCC sub-committees (Quality, Safety and Outcomes (QSO) Sub-Committee and the Planning, Performance and Finance (PPF) Sub-Committee for scrutiny, prior to JC review, it was accepted that there was a need for the NWJCC's risk management processes to develop further.

The Committee acknowledged ongoing work to enhance NWJCC risk management processes, including the development of a Joint Committee Assurance Framework.

2.7 INTERNAL AUDIT UPDATE

An overview of the NWJCC Internal Audit Tracker was received. The Committee noted that 8 Internal Audit recommendations remained outstanding, two linked to Single Tender Actions and the remaining 6 linked to the TSW Report and the transfer of that service to Public Health Wales. Progress updates were received for all outstanding actions.

The following 3 Internal Audits are scheduled to be completed during 2025-26:

- Strategic Planning Q4 Not yet due
- High-Cost Drugs Q4 Not yet due
- Budget Management Q4 Not yet due.

2.7.1 Internal Audit Review - NWJCC – Individual Patient Funding Referral Processes

The Committee received the Substantial Assurance Individual Patient Funding Referral (IPFR) Internal Audit Report.

The Committee welcomed the detailed assurance provided by the report and noted that no findings had been identified for action.

3. ASSESSMENT

Objectives / Strategy	
Dolen i Amcan (au) Strategol CBC Link to JCC Strategic Objectives(s)	Maximise Value
	Ensure Quality; Reduce Duplication; Improve Equity & Population Health; Facilitate Integration
Dolen i Ddeddf Llesiant Cenedlaethau'r Dyfodol – Nodau Llesiant / Link to Wellbeing of Future Generations Act – Wellbeing Goals 150623-guide-to-the-fg-act-en.pdf (futuregenerations.wales)	A Resilient Wales
	A Healthier Wales
Dolen i Hwyluswyr Ansawdd (Canllawiau Statudol Dyletswydd Ansawdd (llyw.cymru)) / Link to Enablers of Quality (Duty of Quality Statutory Guidance (gov.wales))	Leadership
	Culture and Valuing People; Learning, Improvement and Research; Whole-systems Perspective
Dolen i Feysydd Ansawdd (Canllawiau Statudol Dyletswydd Ansawdd (llyw.cymru)) / Link to Domains of Quality	Effective
	Efficient; Equitable; Person-centred; Timely; Safe

(Duty of Quality Statutory Guidance (gov.wales))	
Effaith Amgylcheddol/ Cynaliadwyedd (5R) / Environmental /Sustainability Impact (5Rs)	No - Not Applicable

Impact Assessment		
Ansawdd <i>Ydych chi wedi ymgymryd â Sgrinio Aseiad o'r Effaith ar Ansawdd? /</i> Quality <i>Have you undertaken a Quality Impact Assessment Screening?</i>	Yes: <input type="checkbox"/>	No: <input checked="" type="checkbox"/>
	Outcome:	If no, please include rationale below: This is a summary of the latest Committee meeting for the JCC
Cydraddoldeb <i>Ydych chi wedi ymgymryd â Sgrinio Aseiad o'r Effaith ar Gydraddoldeb? /</i> Equality <i>Have you undertaken an Equality Impact Assessment Screening?</i>	Yes: <input checked="" type="checkbox"/>	No: <input checked="" type="checkbox"/>
	Outcome for Equality (delete as appropriate): POSITIVE/NEUTRAL/NEGATIVE Outcome for Welsh Language (delete as appropriate): POSITIVE/NEUTRAL/NEGATIVE	If no, please include rationale below: This is a summary of the latest Committee meeting for the JCC
Cyfreithiol / Legal	There are no specific legal implications related to the activity outlined in this report.	
Enw da / Reputational	There is no direct impact on the reputation of the Joint Committee as a result of the activity outlined in this report.	
Effaith Adnoddau <i>(Pobl /Ariannol) /</i> Resource Impact <i>(People / Financial)</i>	There is no direct impact on resources as a result of the activity outlined in this report.	

4. RECOMMENDATIONS

The Health Board is asked to:

- **Note** the highlights outlined in Section 2 of this report.
- **Receive** the **report** as assurance.