



Appendix Agenda Item
2.2

Joint Commissioning Committee

Chairs Report

Dyddiad y Cyfarfod / Date of Meeting	20/05/2025
Statws Cyhoeddi / Publication Status	Open/ Public
Awdur yr Adroddiad / Report Author	Jacqui Maunder, Committee Secretary
Cyflwynydd yr Adroddiad / Report Presenter	Ian Green, Chair of the JCC
Noddwr yr Adroddiad / Report Sponsor	Ian Green, Chair of the JCC

Pwrpas yr Adroddiad / Report Purpose	For Noting
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Engagement (internal/external) undertaken to date (including receipt /consideration at Committee/Group)		
Committee/Group/Individuals	Date	Outcome
n/a		Choose an item.

Acronyms / Glossary of Terms	
ARAC	CTMUHB Audit and Risk Committee
JCC	Joint Commissioning Committee
HB	Health Board
IMTP	Integrated Medium Term Plan
WG	Welsh Government
WKN	Welsh Kidney Network

1. SITUATION/BACKGROUND

The purpose of this report is to provide Joint Commissioning Committee (JCC) members with an update of the issues considered by the Chair since the last JCC meeting on 18 March 2025.

At each JCC meeting, the Chair will present a report on key issues that have arisen since its last meeting.

2. SPECIFIC MATTERS FOR CONSIDERATION

2.1 Chairman's Appraisal

I attended my end of year appraisal meeting with the Cabinet Secretary for Health and Social Care on 28 April 2025 and discussed the establishment and governance of the JCC, key achievements and my reflections since 1 April 2024.

Whilst significant progress has been made in the 12 months since the establishment of the JCC, work continues at pace to transition to 'routine business' in a new operating model which will be supported through a robust OD Programme. A priority for the JCC over quarter 1 and 2 in 2025/2026 is the development of a long-term strategy which will set the road map for the 2026/2029 Integrated Medium term Plan (IMTPO and beyond).

Looking ahead the JCC will focus on performance as a priority, the 5 priority areas:

- more focus on prevention,
- a shift to primary and community services,
- a digital NHS,
- a shift to regional working; and
- and finally, improving leadership and developing the NHS workforce.

The JCC will consider the recommendations from the Ministerial Advisory Group (MAG) and look at the opportunities for the JCC. The JCC will support WGs ambition to have more diagnostic services. The JCC will continue to focus on having strong:

- Accountability,
- Leadership of the system; and
- Developing a more open, transparent culture which is much better at learning from itself and others.

As Chair I will focus on the recast Chairs objectives of:

- Quality and safety,
- Culture and leadership,
- Strategy and planning; and
- Governance and accountability.

The Cabinet Secretary was satisfied with the progress made and acknowledged the advisory internal audit review to assess the arrangements that have been put in place at the JCC for embedding the statutory governance framework and the establishment of operational governance arrangements to provide effective oversight in the new organisation has been undertaken. The report outlined that the first year of operation of the JCC was regarded very positively by those interviewed as part of the review. The governance framework has largely been established, and the revised Committee has met regularly throughout the year, with meetings regarded as more strategic and collaborative than the previous arrangements. Meetings have generally been well attended by Health Board Chief Executives, and the appointment of the Chair and five lay members was viewed positively.

2.2 Chairman's Objectives

Welsh Government have issued objectives to all NHS Wales Chairs with a specific focus on Quality and safety, Culture and leadership, Strategy and planning and Governance and accountability - see **Appendix 1**. This will be my primary focus for 2025-2026.

2.3 Joint Commissioning Committee Strategy Workshop – 15 April 2025

On 15 April 2025 JCC members participated in an interactive strategy workshop session which focussed on obtaining members views on:

- Deep Dive on Mental Health Services which included discussion on
 - Low secure and Medium Secure MH services,
 - Delayed discharges,
 - Commission Care Capacity & Demand,
 - SBUHB Services for Health Board Populations across South Wales Commissioned by the JCC; and
- The Manchester Arena Inquiry

The day proved to be a valuable opportunity to discuss pressing issues and the feedback has been invaluable to shape the delivery of the JCC Foundation Plan 2025-2026.

2.4 NHS Wales Chairs Peer Group meeting

I attended the NHS Wales Chairs peer group meeting on 25 March 2025.

2.5 Key Meetings

I have attended the following meetings:

- Annual Appraisal meetings with lay Members,
- Meeting with the new Interim Chief Commissioner,
- Annual attendance at the ABUHB and SBUHB Board meetings,
- Meeting with Lay members,

- Cabinet Secretary event on Priorities at the Village Hotel,
- Meeting with the Chair of the Welsh Kidney Network (WKN),
- Attendance at the Digital Summit 2025; and
- a JCC Staff Briefing.

3. ASSESSMENT

Objectives / Strategy	
Dolen i Amcan (au) Strategol CBC Link to JCC Strategic Objectives(s)	Not Applicable
Dolen i Ddeddf Llesiant Cenedlaethau'r Dyfodol – Nodau Llesiant / Link to Wellbeing of Future Generations Act – Wellbeing Goals 150623-guide-to-the-fg-act-en.pdf (futuregenerations.wales)	A Healthier Wales
Dolen i Hwyluswyr Ansawdd (Canllawiau Statudol Dyletswydd Ansawdd (llyw.cymru)) / Link to Enablers of Quality (Duty of Quality Statutory Guidance gov.wales)	Leadership
Dolen i Feysydd Ansawdd (Canllawiau Statudol Dyletswydd Ansawdd (llyw.cymru)) / Link to Domains of Quality (Duty of Quality Statutory Guidance gov.wales)	Effective
Effaith Amgylcheddol/ Cynaliadwyedd (5R) / Environmental /Sustainability Impact (5Rs)	No - Not Applicable

Impact Assessment		
Ansawdd Ydych chi wedi ymgymryd â Sgrinio Asesiad o'r Effaith ar Ansawdd? / Quality Have you undertaken a Quality Impact Assessment Screening?	Yes: <input type="checkbox"/>	No: <input checked="" type="checkbox"/>
	Outcome:	n/a

Cydraddoldeb Ydych chi wedi ymgymryd â Sgrinio Aseiad o'r Effaith ar Gydraddoldeb? / Equality Have you undertaken an Equality Impact Assessment Screening?	Yes: <input type="checkbox"/>	No: <input checked="" type="checkbox"/>
	Outcome:	n/a
Cyfreithiol / Legal	National Health Service Joint Commissioning Committee (Wales) Directions 2024 National Health Service Joint Commissioning Committee (Wales) Regulations 2024	
Enw da / Reputational	There is no direct impact on the reputation of the Local Health Boards or the Joint Committee as a result of the activity outlined in this report.	
Effaith Adnoddau (Pobl /Ariannol) / Resource Impact (People / Financial)	There is no direct impact on resources as a result of the activity outlined in this report.	

4. RECOMMENDATIONS

The JCC is asked to:

- **Note** the report.