



<b>Agenda Item</b>
2.1

**Joint Commissioning Committee**

**Chair’s Report**

<b>Dyddiad y Cyfarfod / Date of Meeting</b>	26/05/2026
<b>Statws Cyhoeddi / Publication Status</b>	Open/ Public
<b>Awdur yr Adroddiad / Report Author</b>	Assistant Committee Secretary
<b>Cyflwynydd yr Adroddiad / Report Presenter</b>	Ian Green, Chair, NHS Wales Joint Commissioning Committee
<b>Noddwr yr Adroddiad / Report Sponsor</b>	Ian Green, Chair, NHS Wales Joint Commissioning Committee

<b>Pwrpas yr Adroddiad / Report Purpose</b>	For Noting For Ratification – Chair’s Action
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<b>Engagement (internal/external) undertaken to date (including receipt /consideration at Committee/Group)</b>		
<b>Committee/Group/Individuals</b>	<b>Date</b>	<b>Outcome</b>
n/a		Choose an item.

<b>Acronyms / Glossary of Terms</b>	
CEO	Chief Executive Officer
IMTP	Integrated Medium-Term Plan
JC	Joint Commissioning Committee
LHB	Local Health Board
NWJCC	NHS Wales Joint Commissioning Committee
SOs	Standing Orders

## 1. SITUATION/BACKGROUND

This report will provide members of the JC with an update on key issues that have arisen since the March JC meeting, including Committee business and other topical areas of activity.

## 2. SPECIFIC MATTERS FOR CONSIDERATION

### 2.1 Ratify Chairs Action on Financial Limits

In accordance with the NWJCC SOs a Chair's action was taken on 30 March 2026 in conjunction with one Officer Member (CEO of an LHB), namely Paul Mears, CEO of Cwm Taf Morgannwg University Health Board.

The Chair's action was taken following discussions at the Extraordinary Meeting of the JC held on 23 March 2026. Following the meeting, a majority of JC Members approved the following wording to approve the NWJCC Annual Plan (2026-27):

*The NHS Wales Joint Commissioning Committee resolved to:*

• **APPROVE** the 2026/27 plan subject to the requirement for the JCC to work collaboratively with Local Health Boards to urgently develop the 2026/27 priorities to maximise cost improvement efficiencies and savings to improve the additional financial requirement of £16.2m in year

Attached at **Appendix 1** is a copy of the Chair's Action letter previously circulated to JC Members to confirm the Chair's Action.

The NWJCC SOs stipulate that a Chair's action can be taken on urgent matters:  
*4.5 There may, occasionally, be circumstances where decisions which would normally be made by the Joint Committee need to be taken between scheduled meetings, and it is not practicable to call a meeting of the Joint Committee. In these circumstances, the Joint Committee Chair and one Officer Member (CEO of an LHB) will take a decision after consulting with the Chief Commissioner, supported by the Committee Secretary.*

Also, in line with the SOs, the note records that the Chair's Action would be reported to the next meeting of the JC for consideration and ratification.

Members are asked to ratify the Chair's action in public.

### 2.2 JC Strategy Session – 14 April 2026

The April 2026 JC Strategy Session had a significant focus on the delivery of the NWJCC Annual Plan (2026-27) [the Plan]. The session:

- Included an overview of the key planning principles for the delivery of the Plan.
- Provided assurance in relation to the key milestones to ensure delivery of agreed outputs at pace.

- Shared definitions of each piece of work, roles and responsibilities and engagement to be undertaken.

The session also focused on:

- The process for developing the Plan in order to identify lessons learned.
- Gene Therapies for Welsh Patients – Costs for Welsh Patients – including a review of the process outlined by the Chief Medical Officer for approval of NICE recommended advanced therapies.
- Strategy Day Session Priorities – consideration of the Forward Plan of Business for the remainder of the year.

## **2.3 Key Meetings**

Following my March 2026 update, I have attended the following meetings:

- Weekly meetings with the Chief Commissioner
- Quarterly Meetings with Lay Members to discuss JC and Sub-Committee business and individual development plans.
- Monthly Chairs Peer Group meetings.

I have also completed appraisal meetings with all Lay Members.

### **2.3.1 Chair's Appraisal Meeting**

I have recently met with the Cabinet Secretary for Health and Social Care for my annual Chair's Appraisal and to discuss my objectives for 2026-27.

The 10 NHS Wales shared objectives developed for all Chairs in March 2025 have been renewed to ensure they remain accurate and aligned with current priorities or renewed policies. These are:

#### **Quality and Safety**

1. Ensure Patient Safety is a priority
2. Seek improved health outcomes, access to services and experiences for the population and patients

#### **Culture and Leadership**

3. Promote equality, diversity and inclusion
4. Shape organisational culture
5. Provide strong leadership

#### **Strategy and Planning**

6. Improve resource allocation
7. Encourage collaboration with others

#### **Governance and Accountability**

8. Monitor performance
9. Ensure robust oversight and accountability mechanisms are in place
10. Promote high ethical standards

In addition, organisation-specific objectives relevant to priorities as Chair of NHS Wales Joint Commissioning Committee were also included. These were:

- Develop a three-year IMTP, which, in aligning to Health Board IMTP, builds a strategic commissioning three-year plan for NHS Wales.
- Maintain current service levels during the transition of Traumatic Stress Wales services to Public Health Wales.
- Provide strategic leadership and oversight to planned service reviews during 2026/27 (e.g. gender identity).
- Ensure continued effective communications and relationships with NHS Wales Chairs and Chief Executives.

## **2.4 Annual Attendance at Health Board Meetings**

I am keen to ensure that we have open and transparent communication as we exercise key commissioning responsibilities on behalf of the seven Health Boards. The NWJCC Standing Orders stipulate that the Chair will report formally, regularly and on a timely basis to the LHB Boards on the Committee's activities meeting annually with Board Members.

I will continue to ensure that all Health Boards receive update reports throughout the year as appropriate in line with the Standing Orders. The NWJCC Corporate Governance team is also in communication with Health Board teams to arrange attendance at future Board and Development sessions. I will report back on progress at future meetings.

## **2.5 Chief Commissioner**

Following the update in my previous Chair's Report, I am delighted to announce that, following a comprehensive recruitment process, Juliet Brown has been appointed as the substantive Chief Commissioner for the NWJCC.

The NWJCC exists to serve patients, and Juliet's values, experience, and commitment align strongly with that purpose. I know she is particularly looking forward to getting to know the team, understanding our current priorities, and working alongside you to shape the next phase of our development.

I look forward to welcoming Juliet and supporting her as she leads us through the next stage of our journey.

I would like to take this opportunity to thank our interim Chief Commissioner, Huw George, for the leadership he has shown since coming into post in April 2024. Since Huw's appointment, the NWJCC has seen significant change with the implementation of a new organisational structure designed to strengthen capacity, capability and accountability across our Directorates to enable us to realise our vision 'to be the Centre of Excellence for Collaborative Commissioning'. During this time we have also seen a significant shift in driving strong collaboration with our member Health Boards supporting improvements in how, and what, we commission on behalf of the population of Wales.

Having previously trained as a Chartered Accountant, Huw joined the NHS in 1994 and has experience working in all sectors of the NHS. During his career, Huw

has previously worked in London and Brazil and has held posts on Boards in the NHS since 2003. I would like to wish Huw a very relaxing and enjoyable retirement that I'm sure will include a lot of time spent with family and travelling.

### 3. ASSESSMENT

Objectives / Strategy	
<b>Dolen i Amcan (au) Strategol CBC</b> <b>Link to JCC Strategic Objectives(s)</b>	Maximise Value
<b>Dolen i Ddeddf Llesiant Cenedlaethau'r Dyfodol – Nodau Llesiant /</b> <b>Link to Wellbeing of Future Generations Act – Wellbeing Goals</b> <a href="#">150623-guide-to-the-fg-act-en.pdf</a> <a href="#">(futuregenerations.wales)</a>	A Healthier Wales
<b>Dolen i Hwyluswyr Ansawdd</b> (Canllawiau Statudol Dyletswydd Ansawdd (llyw.cymru)) / <b>Link to Enablers of Quality</b> <a href="#">(Duty of Quality Statutory Guidance gov.wales)</a>	Leadership
<b>Dolen i Feysydd Ansawdd</b> (Canllawiau Statudol Dyletswydd Ansawdd (llyw.cymru)) / <b>Link to Domains of Quality</b> <a href="#">(Duty of Quality Statutory Guidance gov.wales)</a>	Effective
<b>Effaith Amgylcheddol/ Cynaliadwyedd (5R) / Environmental /Sustainability Impact (5Rs)</b>	No - Not Applicable

Impact Assessment		
<b>Ansawdd</b> Ydych chi wedi ymgymryd â Sgrinio Asesiad o'r Effaith ar Ansawdd? / <b>Quality</b> Have you undertaken a Quality Impact Assessment Screening?	Yes: <input type="checkbox"/>	No: <input checked="" type="checkbox"/>
	Outcome:	n/a
<b>Cydraddoldeb</b>	Yes: <input type="checkbox"/>	No: <input checked="" type="checkbox"/>

<p>Ydych chi wedi ymgymryd â Sgrinio Asesiad o'r Effaith ar Gydraddoldeb? /</p> <p><b>Equality</b> Have you undertaken an Equality Impact Assessment Screening?</p>	<p>Outcome:</p>	<p>n/a</p>
<p><b>Cyfreithiol / Legal</b></p>	<p><a href="#">National Health Service Joint Commissioning Committee (Wales) Directions 2024</a> <a href="#">National Health Service Joint Commissioning Committee (Wales) Regulations 2024</a></p>	
<p><b>Enw da / Reputational</b></p>	<p>There is no direct impact on the reputation of the Local Health Boards or the Joint Committee as a result of the activity outlined in this report.</p>	
<p><b>Effaith Adnoddau</b> (Pobl /Ariannol) / <b>Resource Impact</b> (People / Financial)</p>	<p>There is no direct impact on resources as a result of the activity outlined in this report.</p>	

#### 4. RECOMMENDATIONS

The members of the Joint Commissioning Committee are asked to:

- **Note** the report; and
- **Ratify** the Chair's action.