



Agenda Item
2.1

Joint Commissioning Committee

Chair's Report

Dyddiad y Cyfarfod / Date of Meeting	25/11/2025
Statws Cyhoeddi / Publication Status	Open/ Public
Awdur yr Adroddiad / Report Author	Aaron Fowler, Committee Secretary
Cyflwynydd yr Adroddiad / Report Presenter	Ian Green, Chair, NHS Wales Joint Commissioning Committee
Noddwr yr Adroddiad / Report Sponsor	Ian Green, Chair, NHS Wales Joint Commissioning Committee

Pwrpas yr Adroddiad / Report Purpose	For Noting
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Engagement (internal/external) undertaken to date (including receipt /consideration at Committee/Group)		
Committee/Group/Individuals	Date	Outcome
n/a		Choose an item.

Acronyms / Glossary of Terms	
CAF	Commissioning Assurance Framework
IMTP	Integrated Medium Term Plan
JC	Joint Commissioning Committee
NWJCC	NHS Wales Joint Commissioning Committee
WKN	Welsh Kidney Network

1. SITUATION/BACKGROUND

This report will provide members of the JC with an update on key issues that have arisen since the September JC meeting, including Committee business and other topical areas of activity.

2. SPECIFIC MATTERS FOR CONSIDERATION

2.1 Joint Commissioning Committee Strategy Session – 21st October 2025

During our October Strategy Session JC members and NWJCC colleagues took the opportunity to consider the following items:

- *Clinical Escalation Processes*

JC members received updates on the ongoing development of the NWJCC CAF, which will include revised escalation and de-escalation processes for the delivery of NWJCC commissioned and Health Board commissioned placements. An update on the NWJCC Commissioning Assurance Framework will be shared in the new year.

- *2025/26 Financial Outlook*

An update was shared to discuss the NWJCC's Month 6 (September 2025) financial position. JC Members were informed of ongoing engagement with Health Boards and the detail of emerging financial risks and mitigations.

Following discussions held in September, a review of financial opportunities and risks continues to be undertaken with proposals to be shared with the JC at a future date.

- *Integrated Medium Term Plan*

JC members received an overview of the process to be adopted for the development of the NWJCC's IMTP for 2026-29. It was acknowledged that the IMTP would be informed by clinically led prioritisation and provider informed risk assessment. In addition to scheduled engagement activity with Health Board planning leads, an additional JC IMTP Strategy Session will be held on the 11th December 2025 to inform a draft IMTP for discussion at the January 2026 JC meeting.

- *Welsh Kidney Network (WKN)*

WKN leads shared an overview of the structure and purpose of the network, its governance structures following incorporation within the NWJCC and opportunities for learning for other Commissioning teams.

JC members considered the strategic priorities for the WKN and noted the value-driven work being undertaken within the network and how savings derived earlier within treatment pathways could be secured.

The session proved to be a valuable opportunity to discuss these important areas and supported the ongoing development of the JC in the discharge of its role as the NHS Wales Joint Commissioning Committee.

2.2 Welsh Kidney Network

Following the incorporation of the WKN within the NWJCC, Ian Phillips has retired from his role as Chair of the Network. Ian has worked in NHS Wales for over 40 years having begun his career in pathology before moving into a variety of senior management roles and subsequently taking on his role within the Network.

On behalf of the JC and its predecessor organisation, the Welsh Health Specialised Services Committee, I would like to express my thanks to Ian for his work as Chair of the WKN and to wish him every success in his future endeavours.

Following formal incorporation of the Network, the activity of the WKN will be reported to the JC via Senior Leadership Team updates and through updates shared at the Quality, Safety and Outcomes Sub-Committee and Collaborative Commissioning Leadership Group.

2.3 NWJCC Meeting Schedules

As the NWJCC is emerging into business-as-usual processes and procedures it has become apparent that there is a need to realign the scheduling of JC and Sub- -Committee meetings to support the timeliness of data gathering, reporting, and the subsequent flow of assurance between these forums.

Accordingly, an exercise has been undertaken to re-schedule JC and Sub-Committee meetings moving forward. From November 2025, all Sub-Committee meetings have been scheduled to ensure that the most up to date, financial, performance and risk management data is available for scrutiny and to support decision-making prior to reporting through to JC. Furthermore, JC meeting dates have also been rescheduled to align to a more robust assurance cycle.

Updated meeting invites have been circulated during the weeks commencing 3rd and 10th November. Following the re-scheduling of meetings, it is expected that suitable time will be available for colleagues to share updates at Sub-Committee for scrutiny and subsequent onward assurance to JC.

2.4 Health Board Chairs

I was not able to attend the recent NHS Wales Chairs Peer Group meeting held on the 28th October 2025. However, I recently met with Health Board Chairs to deliver the NWJCC's Bi-Annual update in accordance with Memorandum of Agreement relating to the NWJCC between the 7 Health Boards and NWJCC. In these meetings I have sought to provide an overview of the on-going establishment of the NWJCC, the development of the IMTP and what action we are taking to mitigate financial risk.

2.5 Key Meetings

In addition to the aforementioned appointments, I have also attended the following meetings:

- Weekly meetings with the Chief Commissioner
- Quarterly Meetings with Lay Members to discuss JC and Sub-Committee business and individual development plans.
- Introductory meeting with Kirsty Williams following her appointment as Chair of Cardiff and Vale University Health Board.

2.6 Chief Commissioner

As you will be aware Huw George's secondment to the NWJCC comes to an end in the Spring of 2026. Huw has indicated his willingness to continue for a short period beyond the terms of the secondment agreement but we are now starting again the process of recruitment for a substantive Chief Commissioner. I have been in contact with the Director General of Health and Social Services and colleagues from Cwm Taf Morgannwg University Health Board to start this process. Needless to say, I am very grateful to Huw for his leadership of the NWJCC over the last period and am grateful to him for agreeing to be flexible with his secondment (subject to consent from Public Health Wales). I will keep colleagues informed of the recruitment process.

3. ASSESSMENT

Objectives / Strategy	
Dolen i Amcan (au) Strategol CBC Link to JCC Strategic Objectives(s)	Maximise Value
Dolen i Ddeddf Llesiant Cenedlaethau'r Dyfodol – Nodau Llesiant / Link to Wellbeing of Future Generations Act – Wellbeing Goals 150623-guide-to-the-fg-act-en.pdf (futuregenerations.wales)	A Healthier Wales
Dolen i Hwyluswyr Ansawdd	Leadership

(Canllawiau Statudol Dyletswydd Ansawdd (Ilyw.cymru)) / Link to Enablers of Quality (Duty of Quality Statutory Guidance (gov.wales))	
Dolen i Feysydd Ansawdd (Canllawiau Statudol Dyletswydd Ansawdd (Ilyw.cymru)) / Link to Domains of Quality (Duty of Quality Statutory Guidance (gov.wales))	Effective
Effaith Amgylcheddol/ Cynaliadwyedd (5R) / Environmental /Sustainability Impact (5Rs)	No - Not Applicable

Impact Assessment		
Ansawdd Ydych chi wedi ymgymryd â Sgrinio Asesiad o'r Effaith ar Ansawdd? / Quality Have you undertaken a Quality Impact Assessment Screening?	Yes: <input type="checkbox"/>	No: <input checked="" type="checkbox"/>
	Outcome:	n/a
Cydraddoldeb Ydych chi wedi ymgymryd â Sgrinio Asesiad o'r Effaith ar Gydraddoldeb? / Equality Have you undertaken an Equality Impact Assessment Screening?	Yes: <input type="checkbox"/>	No: <input checked="" type="checkbox"/>
	Outcome:	n/a
Cyfreithiol / Legal	National Health Service Joint Commissioning Committee (Wales) Directions 2024 National Health Service Joint Commissioning Committee (Wales) Regulations 2024	
Enw da / Reputational	There is no direct impact on the reputation of the Local Health Boards or the Joint Committee as a result of the activity outlined in this report.	
Effaith Adnoddau (Pobl /Ariannol) / Resource Impact (People / Financial)	There is no direct impact on resources as a result of the activity outlined in this report.	

4. RECOMMENDATIONS

The members of the Joint Commissioning Committee are asked to:

- **Note** the report.