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Committee

# APPROACH TO DEVELOPMENT OF THE NWJCC 2026-2029 IMTP

Joint Committee

16<sup>th</sup> September 2025



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# Plan Principles

- **3 year plan – annual refresh**
  - **Year 1 - Efficiency & Sustainability**
  - **Years 2/3 – Informed decisions**
- NHS Wales planning guidance
  - Cab Sec letter to Chairs & CEOs 3<sup>rd</sup> July
  - MAG Reports (Accountability & Performance & Productivity)
    - Preventing ill health
    - Developing more services in the community
    - Getting our digital infrastructure in shape
    - Changing the way the NHS is run – leadership, culture, more regional working and strengthening system levers.
- Define JCC's role in supporting Health Boards on delivery for Better Health and Care (2025/2026)
- Identify Efficiencies (cost avoidance)
- Corporate Plan - Corporate approach with core principles
  - Baseline of re-commissioning existing services (CEDAR)
  - Clinically led – population health, population need
  - Provider informed
  - Review of risk based on 2025/2026 PESTLE



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# Products

Commissioning principles, clinically led, informed by;

- Horizon scanning of new medicines and technologies to improve population health and value
- Commissioning intelligence from available data, benchmarking, trends and demand
- Assessment of risk within existing commissioned services
- Available resources (JCC uplift plus NICE?)
- Affordability – how to manage within total investment by JCC
- Focus on strategic priorities (a shift to prevention?)

Considerations:

- Political environment
- Provider Risk
- Fragile Services
- Population Health input
- Disinvestment
- Redesign
- Capping activity



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# Commissioning Principles

The JCC will provide system leadership for Health Boards to ensure a clinically led commissioning cycle to secure services that;

- 1. Are patient focussed, safe & high quality**
- 2. Are evidence-based & equitable**
- 3. Are clinically-led with a focus on population health & population need**
- 4. Have been robustly prioritised through risk assessment**
- 5. Have been identified through horizon scanning to ensure innovative treatments and services that are sustainable and fit for the future**
- 6. Increase the value achieved through improvement, innovation, use of best practice and eliminate waste**



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# Structure

- **Strategic Objectives**
- **Our Role**
- **Adding Value**
- **Ensuring Quality (inc decision-making & Duty)**
- **Our People**
- **Ministerial Priorities**
  - **Focus on priorities**
  - **Plan for delivery**
- **Conditions of approval of 2025/2026 Foundation Plan**
- **Financial sustainability**
- **Risks**
- **Enablers (collaboration, digital, OD, accommodation)**
- **Climate Change/Decarbonisation**



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# Process

WHAT	DATE
<b>Development of commissioning priorities/intentions</b>	July/August 2025
<b>CCLG engagement on draft commissioning principles</b>	CCLG 26 <sup>th</sup> August 2025
<b>Approval of commissioning principles</b>	Joint Committee 16 <sup>th</sup> September 2025
<b>Discussion of high-level risks</b>	CCLG 28 <sup>th</sup> October 2025
<b>Prioritisation/risk assessment activities via commissioning groups</b>	Local CCGs  (SS) 27 <sup>th</sup> Nov 2025 (Amb/111) 4 <sup>th</sup> Dec 2025 (MHLDVG) 10 <sup>th</sup> Dec 2025
<b>Identification of priorities/choices</b>	CCLG 16 <sup>th</sup> Dec 2025 - am  Joint Committee Workshop 16 <sup>th</sup> Dec 2025 - pm
<b>Draft plan</b>	Joint Committee 20 <sup>th</sup> Jan 2026
<b>Engagement with HBs to support reflection of JCC IMTP in HB IMTPs</b>	Jan/Feb 2026
<b>Submission of plan to WG</b>	March 2026