



Agenda Item
2.6

**Joint Commissioning Committee**

**Implementation of Legacy Plans – Quarter 1**

<b>Dyddiad y Cyfarfod / Date of Meeting</b>	16/07/2024
<b>Statws Cyhoeddi / Publication Status</b>	Open/ Public
	Choose an item.
<b>Awdur yr Adroddiad / Report Author</b>	Assistant Director of Planning (Claire Harding) Deputy Chief Ambulance Services Commissioner (Ross Whitehead) Deputy Director of Transformation and Commissioning (Kate Burton)
<b>Cyflwynydd yr Adroddiad / Report Presenter</b>	Nicola Johnson, Director of Planning and Performance
<b>Noddwr Gweithredol yr Adroddiad / Report Executive Sponsor</b>	Nicola Johnson, Director of Planning and Performance

<b>Pwrpas yr Adroddiad / Report Purpose</b>	For Noting Choose an item.
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<b>Engagement (internal/external) undertaken to date (including receipt /consideration at Committee/Group)</b>		
<b>Committee / Group / Individuals</b>	<b>Date</b>	<b>Outcome</b>
Inaugural report	Click or tap to enter a date.	Choose an item.

<b>Acronyms / Glossary of Terms</b>	
ACCTS	Adult Critical Care Transfer Service

BCHI	Bone Conduction Hearing Implants
BCUHB	Betsi Cadwaladr University Health Board
CLP	Cleft Lip and Palate
CSD	Clinical Support Desk
DAG	Delivery Assurance Group
EASC	Emergency Ambulance Services Committee
ECT	Electroconvulsive Therapy
EMRTS	Emergency Medical Retrieval and Transfer Service
EMS	Emergency Medical Services
ICAP	Integrated Commissioning Action Plans
ICP	Integrated Commissioning Plan
IMTP	Integrated Medium Team Plan
JCC	NHS Wales Joint Commissioning Committee
MDT	Multi-Disciplinary Team
NCCU	National Collaboration Commissioning Unit
NEPTS	Non-Emergency Patient Transport Services
NEPTS	Non-Emergency Patient Transport Service
NETs	Neuroendocrine Tumour
NHS	National Health Service
PBC	Programme Business Case
PET	Positron Emission Tomography
PRRT	Radioligand therapy
STEEP	Safe, Timely, Effective, Efficient, Equitable Patient
UHB	University Health Board
WAST	Welsh Ambulance Services NHS University Trust
WHSSC	Welsh Health Specialised Services Committee
WKN	Welsh Kidney Network

## 1. SITUATION

This report provides the Joint Commissioning Committee with an update for assurance against the Quarter 1 deliverables of the extant legacy Plans.

### 1.1 Background

Each year Welsh Government issues the NHS Wales Planning Framework to NHS organisations in Wales, outlining expectations with regard the development of Integrated Medium Team Plans (IMTPs) which set out organisational priorities over a 3 year rolling period, and which triangulate parameters of service, workforce and finance. The Framework also extends to Commissioning organisations who are required to develop (on behalf of Health Boards) Integrated Commissioning Plans (ICPs).

## 2. SPECIFIC MATTERS FOR CONSIDERATION

Prior to the formation of the JCC, WHSSC and EASC produced plans in line with the Welsh Government requirements which were approved by the respective Joint Committees in March 2024. These plans remain extant in 2024/2025 as part of the legacy arrangements and the Joint Commissioning Committee has responsibility for assurance of their delivery.

The NCCU were not part of an IMTP process previously but a report on the agreed workplan is included. As can be seen from the report the format of the previous Plans and historical methods of reporting on delivery differed significantly and this will be brought together from 2025/26 onwards with the development and delivery of a joint IMTP.

There has been no formal feedback to date from Welsh Government on the status of the previous WHSSC or EASC Plans. There has been feedback on one aspect of the EASC IMTP with reference to the ICAPs and this is reported in section 3.2.

## 3. ASSESSMENT

### 3.1 Delivery of Q1 Plan Actions and Deliverables

As referenced above, each of the three predecessor organisations used different templates to report progress, as can be seen within the supporting appendices. A summary of the progress made in Quarter 1 against the published deliverables is outlined overleaf:

#### Key



Complete



Delayed started



Delayed not started



Not yet due

\* Carried over from 23/24

<b>WHSSC INTEGRATED COMMISSIONING PLAN 2024/25</b>		
<b>COMMISSIONING TEAM</b>	<b>NO.</b>	<b>SCHEME &amp; STATUS</b>
Cancer and Blood	2	Positron Emission Tomography (PET) - To commission new PET indications as part of the strategic development of PET
		Neuroendocrine Tumour (NETs) - Radioligand therapy (PRRT) for NETs: designation and repatriation to south Wales. *
Cardiac	3	Obesity Surgery – Work with the Welsh Government to ensure pathway integration and a consistent approach to patients who have received private procedures.
		Obesity Surgery - Mitigate capacity constraints.
		Obesity Surgery - Explore potential for alternative English provider and scope for North Wales patients to undergo procedures in South Wales.
Mental Health and Vulnerable Groups	0	No deliverables in Q1
Neurosciences and Long-Term Conditions	2	North Wales Paediatric Cochlear Implant Maintenance Repatriation
		Cochlear & Bone Conduction Hearing Implants (BCHI) in South Wales. Delayed to Q2 2024/25 *
Welsh Kidney Network	1	Renal - Strengthen national approach on Information Technology. Delayed to Q3 2024/25.
Women and Children	1	Cleft Lip and Palate – Service Review *
Spinal Services	2	Development of a Delivery Assurance Group (DAG) which measures performance against the service specification
		Development of annual report that provides system evaluation, governance, performance and quality improvement.
Major Trauma	1	Development of annual report, measuring performance against service specification and Programme Business Case (PBC) investment objectives.

<b>EASC TEAM WORKPLAN 2024/25</b>		
Non-Emergency Patient Transport Service (NEPTS)		Developing a long-term vision for NEPTS *
Emergency Medical Services		Transition of 111 Commissioning *
<b>NCCU WORKPLAN</b>		
National Collaboration Commissioning Unit (NCCU)	1	Managing the National Mental Health and Learning Disability Hospital and Care Home Frameworks including completing a price refresh.
NCCU	1	Delivering the 'Dyfodol (Futures)' Programme with the Royal College of Psychiatrists Wales.

*(Note those marked with an asterisk have been rolled over from previous years plans)*

### **3.2 Strategic Developments**

As well as the Quarter 1 deliverables in the Plans, all areas of the JCC are also engaged in strategic or transformational programmes and developments as follows:

#### **3.2.1 Specialised Services**

The strategic recommissioning programme in the ICP 2024/25 continues with progress made on:

- **Specialised Mental Health Services Strategy** - Initiation of the programme through the Programme Board which includes Welsh Government and the NHS Executive.
- **Specialised Paediatric Services Strategy** - Release of the paediatric orthopaedics and infectious diseases funding as agreed in the Specialised Paediatric Services Strategy to support the national commissioning of these services and completion of the independent review of paediatric respiratory services in South Wales.
- **Specialised Haematology Review** - A request has been issued for Expressions of Interest to host the Acute Myeloid Leukaemia MDT as part of the implementation of the Review.
- **Cardiac Review** - A request issued for Expressions of Interest to be the designated provider of Frozen Elephant Trunk and Aortic Dissection in conjunction with the implementation of the Review. A formal proposal has also been requested from both providers of Cardiac Surgery in South Wales to implement a networked provider model to implement Phase 2 of the Review.
- **Cystic Fibrosis Review** - initiation of project the through a Value in Healthcare approach.

### 3.2.2 EASC Integrated Commissioning Action Plans (ICAPs)

During quarter 1 actions contained within ICAPs have been jointly analysed and remain appropriate for the delivery of improved ambulance services. It is recognised that ICAP actions are aligned to all goals of the Six Goals for Urgent and Emergency Care Programme. ICAP actions contribute to improvements in ambulance handover delays and wider system improvements through improved delivery of services between health boards and WAST.

The structure and purpose of ICAP meetings will be further considered during quarter 2, aligned to the development of the NWJCC Sub-committee structure. With and expectation that the ICAP meetings support the strategic development and alignment of commissioned services with health boards requirements. This will include NHS 111 Wales, EMS, NEPTS, EMRTS and ACCTS.

### 3.2.3 Previous NCCU Workplan

- **Dyfodol ('Futures') Programme with Royal College of Psychiatrists Wales** - Reviews have been published for Electroconvulsive Therapy (ECT) and Adult Community Mental Health Teams-Enabling Environments. The work plan for 2024/25 for the projects in progress is on target.
- **National Mental Health Transport and Conveyance Review** - Phase 1 of the review is in progress and meeting target timescales.
- **Children And Young People's Alternative to Admission Project** - these projects are in place across each Health Board in various stages of delivery and some involve working with extant Third Sector providers of crisis sanctuaries, refurbishment of NHS estates and recruitment of support teams. An independent review of the project has been commissioned and is due to for interim report October 2024.
- **Third Sector Mental Health Commissioning** – a project group with third sector representatives has been established with commissioning guidance to be issued April 2025.

## 4. ASSESSMENT

Objectives / Strategy	
Dolen i Nod (au) Strategol CBC / Link to JCC Strategic Goal(s)	Not Applicable
	Not yet developed for new NWJCC
Dolen i Feysydd Strategol CBC / Link to JCC Strategic Areas	Not Applicable
	Yet to be developed.
	A Prosperous Wales

<p><b>Dolen i Ddeddf Llesiant Cenedlaethau'r Dyfodol – Nodau Llesiant / Link to Wellbeing of Future Generations Act – Wellbeing Goals</b>  <a href="#">150623-guide-to-the-fg-act-en.pdf</a>  <a href="#">(futuregenerations.wales)</a></p>	<p>If more than one applies please list below:  A more equal Wales</p>
<p><b>Dolen i Hwyluswyr Ansawdd</b>  <i>(Canllawiau Statudol Dyletswydd Ansawdd (llyw.cymru)) /</i>  <b>Link to Enablers of Quality</b>  <a href="#">(Duty of Quality Statutory Guidance (gov.wales))</a></p>	<p>Whole-systems Perspective</p> <p>If more than one applies please list below:  Data to knowledge  Learning, improvement and research</p>
<p><b>Dolen i Feysydd Ansawdd</b>  <i>(Canllawiau Statudol Dyletswydd Ansawdd (llyw.cymru)) /</i>  <b>Link to Domains of Quality</b>  <a href="#">(Duty of Quality Statutory Guidance (gov.wales))</a></p>	<p>Person Centred</p> <p>If more than one applies please list below:  Efficient  Effective  Equitable  Timely  Safe  All domains of quality</p>
<p><b>Effaith Amgylcheddol/ Cynaliadwyedd (5R) / Environmental /Sustainability Impact (5Rs)</b></p>	<p>No - Not Applicable</p> <p>If more than one applies please list below:</p>

Impact Assessment		
<p><b>Ansawdd</b>  <i>Ydych chi wedi ymgymryd â Sgrinio Asesiad o'r Effaith ar Ansawdd? /</i>  <b>Quality</b>  <i>Have you undertaken a Quality Impact Assessment Screening?</i></p>	<p>Yes: <input type="checkbox"/></p>	<p>No: <input checked="" type="checkbox"/></p>
	<p>Outcome:</p>	<p>If no, please include rationale below:</p>

<b>Cydraddoldeb</b> <i>Ydych chi wedi ymgymryd â Sgrinio Asesiad o'r Effaith ar Gydraddoldeb? /</i> <b>Equality</b> <i>Have you undertaken an Equality Impact Assessment Screening?</i>	Yes: <input type="checkbox"/>	No: <input checked="" type="checkbox"/>
	Outcome:	If no, please include rationale below:
<b>Cyfreithiol / Legal</b>	There are no specific legal implications related to the activity outlined in this report.	
<b>Enw da / Reputational</b>	There is no direct impact on the reputation of the Joint Committee as a result of the activity outlined in this report.	
<b>Effaith Adnoddau</b> <i>(Pobl / Ariannol) /</i> <b>Resource Impact</b> <i>(People / Financial)</i>	Yes as outlined in the report.	

## 5. RECOMMENDATIONS

This report has outlined progress with regard the implementation of actions identified as Quarter 1 deliverables within the WHSSC, EASC and NCCU plans, as well as our strategic and transformational programmes and developments.

Members are asked to:

- **Note** the report for assurance on delivery of the legacy Plans at the end of Quarter 1.