


**2025-2026 FOUNDATION PLAN IMPLEMENTATION  
PROJECT EXCEPTION REPORT**

<b>Exec Sponsor:</b>	Huw George	<b>Aim of Project:</b> Develop a 5/10 Year Strategy for the NWJCC (SP1)	<b>Project Start:</b>	Apr-25	<b>Overall Status:</b> 			
<b>Senior Responsible Officer:</b>	Georgina Galletly		<b>Project End:</b>	Mar-26				
<b>Project Manager:</b>	TBC		<b>Reporting period:</b>	Q4				
<b>1. Overall Status Summary</b>		<b>2. Achievements - What went well this period</b>			<b>3. Set backs - What didn't go so well this period</b>			
<b>Significant Slippage</b> First strategy engagement meeting held with NWJCC staff 09/06/2025 to explore future direction of travel from NWJCC staff perspective. One to one meetings with CEO members of the Joint Committee undertaken. Development of the strategy and planning framework is deferred to 2026-27 as part of the IMTP to reflect a number of key influencing factors including new incoming Chief Commissioner, development of a Clinical Strategy for NHS Wales and Senedd elections.		First strategy engagement meeting held with NWJCC staff 09/06/2025.			Whilst not set backs as such, a number of key influencing factors including new incoming Chief Commissioner, development of a Clinical Strategy for NHS Wales and Senedd elections have led to a decision to defer the development of the Strategy in 2025/26 financial year.			
<b>4. Upcoming Key Milestones or Deliverables</b>		<b>Original stated milestone</b>	<b>Expected Delivery Date</b>	<b>Confidence Rating</b>	<b>The Path to Green - How you will get back on track / keep on track</b>	<b>5. What's ahead for the work stream over the next reporting period</b>		
Strategy to Joint Committee Meeting.		31/03/2026 (Q4)	IMTP (now confirmed as an Annual Plan 2026/27)		Development of the strategy is deferred to 2026-27 to reflect a number of key influencing factors including new incoming Chief Commissioner, development of a Clinical Strategy for NHS Wales and Senedd elections.	Development of the strategy and planning framework is deferred to 2026-27 as part of the IMTP (now confirmed as an Annual Plan 2026/27) to reflect a number of key influencing factors.		
Framework in Strategy.		31/03/2026 (Q4)	IMTP (now confirmed as an Annual Plan 2026/27)		The development of a planning framework will be a priority for Year 1 of the IMTP (now confirmed as an Annual Plan 2026/27) 2026-2029.			
<b>6. Risk Management - Summary of Highest Rated Risks</b>				<b>7. Issue Management - Summary of the Highest Rated Issues</b>				
<b>Summary of Risk</b>	<b>Likelihood</b>	<b>Impact</b>	<b>RAG</b>	<b>Mitigating Actions</b>	<b>Issue Description</b>	<b>Priority</b>	<b>Mitigating actions</b>	<b>Escalation</b>
No risks to report at this time.			0		No issues to report at this time.	Low	N/A	N/A
			0					
			0					