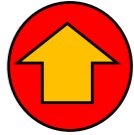


2025-2026 FOUNDATION PLAN IMPLEMENTATION
PROJECT EXCEPTION REPORT

Exec Sponsor:	Huw George	Aim of Project: JCC will become the centre of commissioning excellence on behalf of NHS Wales (SP2)	Project Start:	Apr-25	Overall Status: 			
Senior Responsible Officer:	Georgina Galletly		Project End:	Mar-26				
Project Manager:	TBC		Reporting period:	Q4				
1. Overall Status Summary		2. Achievements - What went well this period			3. Set backs - What didn't go so well this period			
Significant Slippage The first strategy engagement meeting with NWJCC staff has been held. Progressing slower than originally anticipated. The next opportunity to progress discussions will be the next scheduled date in May 2026. This will also dovetail into the development of the strategy as part of the IMTP 2026-29 workplan. Commissioning maturity matrix developed. The OD programme is being developed in partnership with CTM People Services with the aim of implementation in Q1 2026-27. Elements of the OD programme are already underway including a commissioning training webinar to be held on 25/03/2026.		First strategy engagement meeting held with NWJCC staff 09/06/2025. Commissioning maturity matrix developed. The OD programme is being developed in partnership with CTM People Services with the aim of implementation in Q1 2026-27.			All-staff away-day scheduled for January 2026 was stood down due to bad weather.			
4. Upcoming Key Milestones or Deliverables		Original stated milestone	Expected Delivery Date	Confidence Rating	The Path to Green - How you will get back on track / keep on track	5. What's ahead for the work stream over the next reporting period		
Early engagement with stakeholders and staff will take place in order to develop the vision and approach.		30/09/2025 (Q2)	IMTP (now confirmed as an Annual Plan 2026/27)		Progressing slower than originally anticipated. All-staff away-day scheduled for January 2026 was stood down due to bad weather. The next opportunity to progress discussions will be the next scheduled date in May 2026. This will also dovetail into the development of the strategy.	1. The next opportunity to progress vision and approach discussions will be the next scheduled date in May 2026. This will also dovetail into the development of the strategy as part of the IMTP 2026-29 workplan. 2. Continue OD programme development in partnership with CTM People Services.		
Development of a commissioning maturity matrix.		31/12/2025 (Q3)	31/12/2025 (Q3)		The recently issued WH Planning Maturity Matrix has been adopted by the NWJCC and will inform the continuous improvement and identify further areas for development. Milestone completed.			
Consideration at same time as strategy through JCC.		31/03/2026 (Q4)	31/03/2026 (Q4)		The OD programme is being developed in partnership with CTM People Services with the aim of implementation in Q1 2026-27. Elements of the OD programme are already underway including a commissioning training webinar to be held on 25/03/2026.			
6. Risk Management - Summary of Highest Rated Risks				7. Issue Management - Summary of the Highest Rated Issues				
Summary of Risk	Likelihood	Impact	RAG	Mitigating Actions	Issue Description	Priority	Mitigating actions	Escalation
To be agreed at Project Team meeting.			0		No issues to report at this time.	Low	N/A	N/A
			0					
			0					