


**2025-2026 FOUNDATION PLAN IMPLEMENTATION
PROJECT EXCEPTION REPORT**

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|---|--|--|---|--|---|--|---------------------------|-------------------|
| Exec Sponsor: | Huw George, Chief Commissioner, NWJCC | Aim of Project: Neonates. Neonatal Model to be reviewed for optimum commissioning / value / productivity / sustainability (SP4.2 SS12). | Project Start: | May-25 | Overall Status:  | | | |
| Senior Responsible Officer: | Nicola Prygodzicz (ABUHB CEO) Lee Davies (HD DoP) Melanie Wilkey (JCC DoC) | | Project End: | IMTP (now confirmed as an Annual Plan 2026/27) | | | | |
| Project Manager: | Sian Lewis | | Reporting period: | Q4 | | | | |
| 1. Overall Status Summary | | 2. Achievements - What went well this period | | | 3. Set backs - What didn't go so well this period | | | |
| Significant Slippage Project team adjustments have been made due to a potential conflict of interest, and further direction is pending the outcome of the Neonatal Commissioning Reset Review to be presented to Joint Committee in March 2026. | | A scope and an Activity Brief has been completed to advise expediting a Neonatal Commissioning Reset Review for South Wales. This is to be reviewed once the outcome of the Neonatal Commissioning Reset Review has been presented to Joint Committee in March 2026. | | | Unable to appoint a Project Team and develop an implementation plan due to awaiting the outcome of the National Commissioning Reset Review. This will be picked up in Q1 of the IMTP 2026-29. | | | |
| 4. Upcoming Key Milestones or Deliverables | | Original stated milestone | Expected Delivery Date | Confidence Rating | The Path to Green - How you will get back on track / keep on track | 5. What's ahead for the work stream over the next reporting period | | |
| Develop the scope of the review. | | 30/06/2025 (Q1) | 30/06/2025 (Q1) | | A scope and an Activity Brief has been completed to advise expediting a Neonatal Commissioning Reset Review for South Wales. This is to be reviewed once the outcome of the Neonatal Commissioning Reset Review has been presented to Joint Committee in March 2026. | Awaiting the outcome of the National Commissioning Reset Review before being able to progress. | | |
| Identify & appoint project team. | | 31/12/2025 (Q3) | IMTP (now confirmed as an Annual Plan 2026/27) (2026-27 Q1) | | Unable to appoint a Project Team due to awaiting the outcome of the National Commissioning Reset Review. This will be picked up in Q1 of the IMTP 2026-29. | | | |
| Develop PID. | | 31/12/2025 (Q3) | 31/12/2025 (Q3) | | Scope has been updated and PID replaced by an activity brief. | | | |
| Revisit Phase 1 Demand and Capacity analysis. | | 31/03/2026 (Q4) | 31/03/2026 (Q4) | | Workshop held but it was confirmed that the Maternity and Neonatal assurance assessment would be undertaken and therefore a decision was made to pause this work whilst awaiting the outcome of the assessment led by Director of Nursing & Quality and Director of Commissioning Ambulance and 111 in NWJCC. This is to be reviewed once the outcome of the Neonatal Commissioning Reset Review has been presented to Joint Committee in March 2026. | | | |
| Develop implementation plan. | | IMTP (now confirmed as an Annual Plan 2026/27) | IMTP (now confirmed as an Annual Plan 2026/27) (2026-27 Q1) | | Unable to develop an implementation plan due to awaiting the outcome of the National Commissioning Reset Review. This will be picked up in Q1 of the IMTP 2026-29. | | | |
| 6. Risk Management - Summary of Highest Rated Risks | | | | 7. Issue Management - Summary of the Highest Rated Issues | | | | |
| Summary of Risk | Likelihood | Impact | RAG | Mitigating Actions | Issue Description | Priority | Mitigating actions | Escalation |
| No risks to report at this time. | | | 0 | | No issues to report at this time. | Low | N/A | N/A |
| | | | 0 | | | | | |
| | | | 0 | | | | | |