



**Agenda Item**

2.5

**Planning, Performance and Finance Sub-Committee**

**Development of NWJCC Integrated Medium Term Plan (2026-29)**

<b>Dyddiad y Cyfarfod / Date of Meeting</b>	12/08/25
<b>Statws Cyhoeddi / Publication Status</b>	Open/ Public Choose an item.
<b>Awdur yr Adroddiad / Report Author</b>	Claire Harding, Assistant Director of Planning
<b>Cyflwynydd yr Adroddiad / Report Presenter</b>	Georgina Galletly, Director of Corporate Planning and Strategy
<b>Noddwr yr Adroddiad / Report Sponsor</b>	Georgina Galletly, Director of Corporate Planning & Strategy

<b>Pwrpas yr Adroddiad / Report Purpose</b>	Endorse for Committee Approval Choose an item.
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<b>Engagement (internal/external) undertaken to date (including receipt/consideration at Committee/Group)</b>		
<b>Committee / Group / Individuals</b>	<b>Date</b>	<b>Outcome</b>
(Insert Details)	Click or tap to enter a date.	Choose an item.

<b>Acronyms / Glossary of Terms</b>	
CCLG	Collaborative Commissioning Leadership Group
CDs	Commissioning Directors
DCPS	Director of Corporate Planning and Strategy
DOF	Director of Finance and Value
IMTP	Integrated Medium-Term Plan
JC	Joint Committee
NWJCC	NHS Wales Joint Commissioning Committee
WG	Welsh Government

## 1. SITUATION/BACKGROUND

The Welsh Government issues an NHS Wales Planning Framework annually and requires the NHS Wales Joint Commissioning Committee (NWJCC) to develop a 3 year Integrated Medium-Term Plan (IMTP). This requirement is also set out in the NWJCC Standing Orders. For the financial year 2025-26, the Joint Committee (JC) approved an annual 'NWJCC Foundation Plan' as a pre-cursor to the 2026-29 IMTP. During July 2025, the Chief Commissioner received confirmation of a 'satisfactory' submission from Welsh Government (WG), which was very much welcomed within the current NHS landscape.

It is anticipated that WG will issue the NHS Wales Planning Framework for 2026-29 in the coming weeks. Indications are that the Planning Framework will look broadly similar to previous years and will reflect the priorities set out by the Cabinet Secretary in correspondence to Chairs and Chief Executives issued on 3 July 2025. These priorities, influenced by the two Ministerial Advisory Groups on Accountability and on Performance and Productivity include:

- Preventing ill health
- Developing more services in the community
- Getting our digital infrastructure in shape
- Changing the way the NHS is run – leadership, culture, more regional working and strengthening system levers.

The 2026-29 IMTP for the NWJCC will need to define the NWJCC's role in supporting Health Boards and build on the priority delivery actions for Better Health and Care set out in 2025-26.

This report outlines the activities and high-level timeline associated with the development of the 2026-29 IMTP for the NWJCC. It pays specific attention to the assessment process which is required to inform the plan.

## 2. SPECIFIC MATTERS FOR CONSIDERATION

The following sections of the report focuses on both the approach and timeline for completion of the Integrated Medium-Term Plan.

### 2.1 Approach to the plan

During NWJCC's first year, recognising the transition and formation of a new organisation, and the NHS Wales financial context, the NWJCC developed three scenarios across three levels of investment for commissioning services for the period 2025-26. After considering the options and the investment available, the JC agreed an annual plan that represented a 4% uplift in investment, accepting the subsequent level of risk associated with the services that were not then included in the commissioning portfolio of the NWJCC.

This approach was a shift for providers who have seen the predecessor organisation's processes as an opportunity to put forward a range of proposals based on opportunities for service development and non-compliance with national standards; as well as influencing through processes on horizon scanning for new technologies and equipment.

The development of the IMTP for 2026-29 will assume a baseline of re-commissioning existing services and will also be informed by:

- Horizon scanning of new medicines and technologies to improve population health and value
- Commissioning intelligence from benchmarking, trends and demand
- Assessment of risk within existing commissioned services
- Identification of efficiencies
- Invitations from providers on potential new areas in the remit of the NWJCC where strict commissioning criteria will be applied to assess against

After considering demand, risk and available resources (including funding) associated with the proposed plan, the JC would then approve the level of investment and associated risk they are able to afford to the NWJCC to deliver on their behalf.

It should be recognised that the financial position across NHS Wales has not improved and as such, the approach to the IMTP is proposed through the following steps:

1. Commissioning Directorates asked to define **explicit** commissioning intentions based on known risks within the system
2. Horizon scanning for new technologies and drugs to run
3. Provider/s response against these to be received and reviewed
4. Stringent review of submissions with any not meeting commissioning intent being screened out
5. Prioritisation of submissions run (criteria and process to be reviewed to accommodate all 3 delegated portfolios)
6. Assessment of top priorities for inclusion within the plan
7. Options for level of investment to be presented & JC to agree

***Note these processes require intense and focussed business support for the period that they run.***

## **2.2 Timeline for the development of the plan**

Noting the timing of the WG elections in spring 2026, the requirement to meet the submission deadline to them 31 March 2026, and for the NWJCC IMTP to be developed in sufficient time to inform final Health Board IMTPs, the aspiration is for a final draft plan to be submitted to JC for consideration and approval in January 2026.

As such, the following timeline is proposed:

<b>WHAT</b>	<b>WHEN</b>	<b>WHO</b>
Development of commissioning intentions	July/August 2025	Commissioning Directors (CDs) & Director of Corporate Planning and Strategy (DCP&S)
Support from the Collaborative Commissioning Leadership Group (CCLG) & JC on approach	CCLG & JC Development Session August 2025	DCP&S
Issuing of commissioning intentions & invitation from providers for proposals	August 2025	DCP&S
Identification of priorities/choices	CCLG & JC Development Session Nov 2025	CDs & Medical Director & DCP&S
Scripting of draft IMTP	Dec 2025	DCP&S & Director of Finance and Value (DOF)
JC receipt of draft IMTP	Jan 2026	Chair, Chief Commissioner, DCP&S & DOF
Communication & support for inclusion of plan to Health Boards	Feb 2026	DCP&S
JC approval of IMTP	March 2026	DCP&S
Submission of plan to Welsh Government	March 2026	DCP&S

### 3. ASSESSMENT

Objectives / Strategy	
<b>Dolen i Amcan (au) Strategol CBC / Link to JCC Strategic Objectives(s)</b>	Improve Equity and Population Health
<b>Dolen i Ddeddf Llesiant Cenedlaethau'r Dyfodol – Nodau Llesiant / Link to Wellbeing of Future Generations Act – Wellbeing Goals</b> <a href="#">150623-guide-to-the-fg-act-en.pdf</a> <a href="#">(futuregenerations.wales)</a>	A Healthier Wales
	If more than one applies please list below:
<b>Dolen i Hwyluswyr Ansawdd</b> <i>(Canllawiau Statudol Dyletswydd Ansawdd (llyw.cymru)) /</i> <b>Link to Enablers of Quality</b> <a href="#">(Duty of Quality Statutory Guidance (gov.wales))</a>	Leadership
	If more than one applies please list below:
<b>Dolen i Feysydd Ansawdd</b> <i>(Canllawiau Statudol Dyletswydd Ansawdd (llyw.cymru)) /</i> <b>Link to Domains of Quality</b> <a href="#">(Duty of Quality Statutory Guidance (gov.wales))</a>	Efficient
	If more than one applies please list below:
<b>Effaith Amgylcheddol/ Cynaliadwyedd (5R) / Environmental /Sustainability Impact (5Rs)</b>	Yes - Refine
	If more than one applies please list below:

Impact Assessment		
<b>Ansawdd</b>	Yes: <input type="checkbox"/>	No: <input checked="" type="checkbox"/>

<p><i>Ydych chi wedi ymgymryd â Sgrinio Asesiad o'r Effaith ar Ansawdd? /</i>  <b>Quality</b>  <i>Have you undertaken a Quality Impact Assessment Screening?</i></p>	<p>Outcome:</p>	<p>If no, please include rationale below:</p>
<p><b>Cydraddoldeb</b>  <i>Ydych chi wedi ymgymryd â Sgrinio Asesiad o'r Effaith ar Gydraddoldeb? /</i>  <b>Equality</b>  <i>Have you undertaken an Equality Impact Assessment Screening?</i></p>	<p>Yes: <input type="checkbox"/></p>	<p>No: <input checked="" type="checkbox"/></p>
	<p>Outcome:</p>	<p>If no, please include rationale below:</p>
<p><b>Cyfreithiol / Legal</b></p>	<p>There are no specific legal implications related to the activity outlined in this report.</p>	
<p><b>Enw da / Reputational</b></p>	<p>Yes (Include further detail below)  Failure to develop the plan effectively would result in potential reputational damage for the NWJCC</p>	
<p><b>Effaith Adnoddau</b>  <i>(Pobl / Ariannol) /</i>  <b>Resource Impact</b>  <i>(People / Financial)</i></p>	<p>Yes (Include further detail below)  The plan will have implications for funding of services, and on workforce to deliver the projects contained within it</p>	

#### 4. RECOMMENDATIONS

Members of the Planning, Performance and Finance Sub-Committee are recommended to:

- Note, discuss and as appropriate, agree the timeline and approach for the development of the 2026-29 IMTP.

#### 5. NEXT STEPS

Further to agreement of approach, work will progress to develop and design the processes to inform plan development and prioritisation.