



Agenda Item
2.4

Planning, Performance and Finance Sub-Committee

Managing Activity Brief

Dyddiad y Cyfarfod / Date of Meeting	18/12/2025
Statws Cyhoeddi / Publication Status	Open/ Public
	Business Sensitive
Awdur yr Adroddiad / Report Author	Corporate Governance Team
Cyflwynydd yr Adroddiad / Report Presenter	Melanie Wilkey, Director of Commissioning for Specialised Services
Noddwr yr Adroddiad / Report Sponsor	Melanie Wilkey, Director of Commissioning for Specialised Services

Pwrpas yr Adroddiad / Report Purpose	For Noting For Noting
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Engagement (internal/external) undertaken to date (including receipt/consideration at Committee/Group)		
Committee / Group / Individuals	Date	Outcome
NWJCC Joint Committee	16.12.2025	Approved

Acronyms / Glossary of Terms	
NWJCC	NHS Wales Joint Commissioning Committee
JC	Joint Committee

1. SITUATION/BACKGROUND

Members discussed the NWJCC financial position at the JC in-committee meeting held on 25 November 2025, with a range of options considered to support an improvement in this financial position in-year. Members acknowledged that there were limited opportunities for additional savings within Mental Health, Learning Disabilities and Vulnerable Groups or Ambulance Services and 111 commissioning directorates and considered proposed savings opportunities within Specialised Services and Cross Border Demand Management.

Members noted that despite best efforts the NWJCC would be unable to achieve a balanced financial position during the year. Members therefore requested that plans to operationalise proposed savings be prepared and shared at a JC in-public meeting, for approval. Noting the need to act at speed to deliver savings in Quarter 4, it was agreed that an extra ordinary JC meeting in-public would be scheduled on 16 December 2026 for formal consideration to be given to updated proposals for identified savings.

2. SPECIFIC MATTERS FOR CONSIDERATION

At the extra ordinary JC meeting in-public on 16 December 2026, Members considered the paper attached as **Appendix 1**. Members agreed to move forward with the workplan as requested and that delivery of proposed plans would be discussed further at this meeting of the Planning, Performance and Finance Sub-Committee (18 December).

Discussions at Committee will focus on delivery of approved plans and are not intended to discuss further opportunities for managing activity for 2026/27 and beyond, which will be considered within ongoing Integrated Medium Term Plan discussions.

Further updates on progress will continue to be shared at future JC meetings.

3. RECOMMENDATIONS

Members of the Planning, Performance and Finance Sub-Committee are asked to:

- **Note** the information described in Appendix 1.
- **Discuss** the delivery of proposed plans to be reported to the JC.