

<b>Agenda Item</b>
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**Planning, Performance and Finance Sub-Committee**

**Implementation of JCC Adopted Plans – Quarter 3**

<b>Dyddiad y Cyfarfod / Date of Meeting</b>	11/02/2025
<b>Statws Cyhoeddi / Publication Status</b>	Open/ Public
	Choose an item.
<b>Awdur yr Adroddiad / Report Author</b>	Claire Harding, Director of Planning (Interim)
<b>Cyflwynydd yr Adroddiad / Report Presenter</b>	Claire Harding, Director of Planning (Interim)
<b>Noddwr yr Adroddiad / Report Sponsor</b>	Claire Harding, Director of Planning (Interim)

<b>Pwrpas yr Adroddiad / Report Purpose</b>	For Noting Choose an item.
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<b>Engagement (internal/external) undertaken to date (including receipt /consideration at Committee/Group)</b>		
<b>Committee / Group / Individuals</b>	<b>Date</b>	<b>Outcome</b>
	Click or tap to enter a date.	Choose an item.

<b>Acronyms / Glossary of Terms</b>	
ACCTS	Adult Critical Care Transfer Service
AML	Acute Myeloid Leukemia
AWLP	All Wales Lymphoma Panel
BCHI	Bone Conduction Hearing Implants
BCUHB	Betsi Cadwaladr University Health Board
BMT	Bone Marrow Transplant
CAMHS	Child and Adolescent Mental Health Services

CF	Cystic Fibrosis
CLP	Cleft Lip and Palate
CYP	Children and Young People
CSD	Clinical Support Desk
DAG	Delivery Assurance Group
DBS	Deep Brain Stimulation
EASC	Emergency Ambulance Services Committee
ECT	Electroconvulsive Therapy
ED	Emergency Department
EMRTS	Emergency Medical Retrieval and Transfer Service
EMS	Emergency Medical Services
ICAP	Integrated Commissioning Action Plans
ICP	Integrated Commissioning Plan
IMTP	Integrated Medium Team Plan
JCC	NHS Wales Joint Commissioning Committee
MDT	Multi-Disciplinary Team
MH	Mental Health
NCCU	National Collaboration Commissioning Unit
NEPTS	Non-Emergency Patient Transport Services
NEPTS	Non-Emergency Patient Transport Service
NETs	Neuroendocrine Tumour
NHS	National Health Service
PBC	Programme Business Case
PET	Positron Emission Tomography
PH	Pulmonary Hypertension
PRRT	Peptide Receptor Radionuclide Therapy
SABR	Stereotactic Ablative Body Radiotherapy
STEEP	Safe, Timely, Effective, Efficient, Equitable Patient
UHB	University Health Board
WAST	Welsh Ambulance Services NHS University Trust
WHSSC	Welsh Health Specialised Services Committee
WKN	Welsh Kidney Network

## 1. SITUATION

This report provides the Joint Commissioning Committee (JCC) with an update for assurance against the Quarter 3 deliverables of the JCC adopted plans from its 3 predecessor organisations.

### 1.1 Background

Each year Welsh Government (WG) issues the NHS Wales Planning Framework to NHS organisations in Wales, outlining expectations with regard the development of Integrated Medium Team Plans (IMTPs) which set out organisational priorities over a 3 year rolling period, and which triangulate parameters of service, workforce and finance.

## 2. SPECIFIC MATTERS FOR CONSIDERATION

Prior to the formation of the JCC, the Welsh Health Specialised Services Committee (WHSSC) and the Emergency Ambulance Services Committee (EASC) produced plans in line with the WG requirements which were approved by the respective Joint Committees in March 2024. Both plans were subsequently confirmed by WG as 'satisfactory'. These plans remain extant in 2024/2025 as part of the legacy arrangements, and the JCC has responsibility for assurance of their delivery. This report offers the current status of plan implementation as at the end of Quarter 3.

## 3. ASSESSMENT

### 3.1 Delivery of Quarter 3 Deliverables

A summary of the progress made in Quarter 3 against the published deliverables is outlined below and overleaf. A detailed update against quarter 3 deliverables is attached at **Appendix 1**.

Specialist Services Adopted Plan		
Commissioning Team	No. of Actions	Service/Scheme and Status
Cancer & Blood	6	All Wales Acute Myeloid Leukaemia (AML) – service specification
		Bone Marrow Transplant (BMT) – service development – reprofiled to Q4
		To continue the expansion of Stereotactic Ablative Body Radiotherapy SABR (reprofiled to Q4)
		All Wales panel Lymphoma review (AWLP) to implement the recommendation of the All Wales Lymphoma panel review – reprofiled to 2025/2026
		Positron Emission Topography (PET) – To commission new PET indications as part of the strategic development of PET.
		Neuroendocrine Tumours (NETs) Peptide Receptor Radionuclide Therapy (PRRT) for NETs designation and repatriation to South Wales

Cardiac	8	Obesity Surgery – Work with the Welsh Government to ensure pathway integration and a consistent approach to patients who have received private procedures. Re-profiled to Q4
		Obesity Surgery - Mitigate capacity constraints .
		Obesity Surgery - Explore potential for alternative English provider and scope for North Wales patients to undergo procedures in South Wales.
		Inherited Cardiac Conditions (ICC) – Develop a service model. Re-profiled to Q1 2025/26
		Type A aortic dissection – Application of WHSSC designated provider process to enable the selection of preferred provider.
		Type A aortic dissection – Commission single provider and manage period of transition and proctorship. Re-profiled to Q1 2025/26
		Pulmonary Hypertension (PH) – Develop Service Specification – Re-profiled further to Q4
		Cystic Fibrosis (CF) Reconfiguration – delayed to Q3 - completed Q3
Mental Health and Vulnerable Groups	6	Secure Services - Welsh patients requiring secure service provision are able to access high quality services with an effective pathway across the entire system. Re-profiled to Q3 2025/26
		Child and Adolescent Mental Health Services (CAMHS) – Service Specification
		Gender Service - Continue to monitor and address the waiting list for new and follow up patients.
		Gender Service - Repatriation of open cases from the London Gender Identity Clinic (Tavistock and Portman NHS Foundation Trust) to the Welsh Gender Service.
		Forensic Adolescent Consultation Service (FACS) The FACS for Youth Justice Service’s service specification is informed by an evaluation. Re-profiled to Q4
		Forensic Adolescent Consultation Service (FACS) Access for complex children and young people that may not be in receipt of mental health services. Re-profiled to Q4
Neurosciences and Long-Term Conditions	3	North Wales Paediatric Cochlear Implant Maintenance Repatriation
		Deep Brain Stimulation (DBS) – Re-profiled further to Q4
		Thrombectomy – Commission a service for South Wales Region. Re-profiled to Q1 2025/26
Welsh Kidney Network	2	Vascular Access – Service Specification and Strategy -Delayed to Q4
		Renal - Strengthen national approach on Information Technology. Delayed to Q4.
Women and Children	6	Commission Paediatric Infectious Diseases
		Commission Paediatric Orthopaedic Surgery – Reprofiled to Q4
		Endocrinology – Service Review. Re-profiled to Q4
		Oncology – Service Review. Re-profiled to Q4

		Cleft Lip and Palate – Service Review* to ensure sufficient MDT capacity to meet demand now complete Paediatric Ophthalmology – Formally commission Paediatric Ophthalmology. Re-profiled to Q1 2025/26
Major Trauma	2	Continued delivery of planned South Wales Major Trauma Network and Major Trauma Centre evaluations. Development of annual report, measuring performance against service specification and Programme Business Case (PBC) investment objectives.
Spinal Services	2	Development of a Delivery Assurance Group (DAG) which measures performance against the service specification Development of annual report that provides system evaluation, governance, performance and quality improvement.
Cross Cutting	5	Continue to deliver the all-Wales Positron Emission Tomography (PET) Programme which includes establishment of four new PET centres in Wales Molecular Radiotherapy (MRT) – Strategy Plan Molecular Radiotherapy (MRT) – Inform a future programme of work for a WHSSC Outcomes Framework. Molecular Radiotherapy (MRT) To provide WHSSC with a comprehensive and effective medicines optimisation resource. Support the WHSSC Individual Patient Funding Request (IPFR) process, providing pharmaceutical advice and the production of evidence reviews as appropriate
Horizon Scanning	2	To provide a comprehensive, timely and accurate horizon scanning service (medicines and non-medical technologies). Commission Imiglucerase ((Cerezyme®) as a long-term enzyme.
<b>JCC Adopted Ambulance Commissioning Plan</b>		
NHS 111 Wales	2	Clinical Response model - Alignment of 111 clinical support pathways with 999 clinical support pathways Availability - New Strategic Workforce Plan
Emergency Medical Services	4	Clinical Response Model - EMS Operational Transformation Programme Clinical Response Model - Winter Planning Wider Health System - Develop a new process for the prioritisation and management of inter-facility patient transfers Clinical Response Model - The JCC Ambulance and 111 Commissioning Team to provide an update on issues highlighted by health boards regarding ambulance performance

Non-Emergency Patient Transport Services (NEPTS)	3	System Transformation- Development of a Future Vision for the Non-Emergency Patient transport in Wales – Re-profiled to Q4
		Capacity Undertake a review of existing NEPTS rosters
		Capacity - Undertake a Resource Capacity Review
Emergency Medical Retrieval and Transfer Services (EMRTS) / Adult Critical Care Transfer Services (ACCTS)	3	Service Expansion - Full Implementation of the EMRTS Service Expansion Programme
		Evaluation and Review - Undertake an evaluation of the Adult Critical Care Transfer Service
		Engagement - Development of ACCTS Business Case, aligned to the outcomes of the service evaluation
<b>JCC Adopted Collaborative Commissioning Plan</b>		
National Collaboration Commissioning Unit (NCCU)	6	Obesity /Weight Management/Healthy Diet – Developing a spotlight report
		Substance Use review - Baseline assessment of NHS Substance Use services
		Smoking Cessation - To support patients with serious and enduring mental illness to cease smoking
		111#2 Sustainability -
		111#2 and Vulnerable Groups - Training of call takers in interactions with Deaf/hearing impaired
		Alternative to Admission for Children and Young People (CYP)

As can be seen from the table above, some areas have not been implemented within the anticipated timescales. These are due to a number of factors including organisational capacity, provider delay or policy decisions. The majority of service areas are however still anticipating being delivered by the end of Quarter 4 and within the timeframe of this years plan.

#### 4. ASSESSMENT

<b>Objectives / Strategy</b>	
<b>Dolen i Nod (au) Strategol CBC / Link to JCC Strategic Goal(s)</b>	Creating Health
	The Integrated Medium Term Plan establishes the JCCs priorities for the 3 areas it has delegated responsibility for, and are set within the JCCs strategic goals.
<b>Dolen i Ddeddf Llesiant Cenedlaethau'r Dyfodol – Nodau Llesiant / Link to Wellbeing of Future Generations Act – Wellbeing Goals</b> <a href="#">150623-guide-to-the-fg-act-en.pdf</a> <a href="#">(futuregenerations.wales)</a>	A Healthier Wales
	If more than one applies please list below: A more equal Wales

<b>Dolen i Hwyluswyr Ansawdd</b> <i>(Canllawiau Statudol Dyletswydd Ansawdd (llyw.cymru)) /</i> <b>Link to Enablers of Quality</b> <i>(<a href="#">Duty of Quality Statutory Guidance (gov.wales)</a>)</i>	Whole-systems Perspective
	If more than one applies please list below: Data to knowledge Learning, improvement and research
<b>Dolen i Feysydd Ansawdd</b> <i>(Canllawiau Statudol Dyletswydd Ansawdd (llyw.cymru)) /</i> <b>Link to Domains of Quality</b> <i>(<a href="#">Duty of Quality Statutory Guidance (gov.wales)</a>)</i>	Person Centred
	If more than one applies please list below: Efficient Effective Equitable Timely Safe All domains of quality
<b>Effaith Amgylcheddol/ Cynaliadwyedd (5R) / Environmental /Sustainability Impact (5Rs)</b>	No - Not Applicable
	If more than one applies please list below:

Impact Assessment		
<b>Ansawdd</b> <i>Ydych chi wedi ymgymryd â Sgrinio Asesiad o'r Effaith ar Ansawdd? /</i> <b>Quality</b> <i>Have you undertaken a Quality Impact Assessment Screening?</i>	Yes: <input type="checkbox"/>	No: <input checked="" type="checkbox"/>
	Outcome:	If no, please include rationale below:
<b>Cydraddoldeb</b> <i>Ydych chi wedi ymgymryd â Sgrinio Asesiad o'r Effaith ar Gydraddoldeb? /</i> <b>Equality</b> <i>Have you undertaken an Equality Impact Assessment Screening?</i>	Yes: <input type="checkbox"/>	No: <input checked="" type="checkbox"/>
	Outcome:	If no, please include rationale below:

<b>Cyfreithiol / Legal</b>	Yes (Include further detail below)
	As with any decision related to prioritisation and choices there is a risk of legal challenge
<b>Enw da / Reputational</b>	Yes (Include further detail below)
	Non delivery of the IMTP could result in reputational risk
<b>Effaith Adnoddau</b> <i>(Pobl / Ariannol) /</i> <b>Resource Impact</b> <i>(People / Financial)</i>	Yes as outlined in the report.
	There is a resource impact to the implementation of the plan, associated resource allocation will have been published at the time of sign off of the IMTP

## 5. RECOMMENDATIONS

This report has outlined progress with regard the implementation of actions identified as Quarter 3 deliverables within the JCC adopted plans.

Members are asked to:

- **Note** the report for assurance on delivery of the legacy Plans at the end of Quarter 3.