2025-2026 FOUNDATION PLAN IMPLEMENTATION
PROJECT EXCEPTION REPORT

Exec Sponsor:	TBC	**Aim of Project:** Equity of access for Welsh patients requiring cardiac devices and provision of care closer to home. (SP4.1 SS5).	**Project Start:**	**Jul-25**
Senior Responsible Officer:	Mel Wilkey		**Project End:**	**Mar-26**
Project Manager:	TBC		**Reporting period:**	**Q3**

Overall Status:

1. Overall Status Summary	2. Achievements - What went well this period	3. Set backs - What didn't go so well this period
Significant Slippage The project is delayed due to staff constraints and concurrent priorities.	Project not started as described below.	Due to limited staff availability, upcoming key milestones and deliverables have not been initiated.

4. Upcoming Key Milestones or Deliverables	Original stated milestone	Expected Delivery Date	Confidence Rating	The Path to Green - How you will get back on track / keep on track	5. What's ahead for the work stream over the next reporting period
Review current provision across Health Boards.	31/12/2025 (Q3)	IMTP (Q1 2026/27)		Q3 - This milestone is off-track. This work has been delayed due to staff constraints and concurrent priorities. Scoping work to commence in Q4.	Progression is subject to available staffing capacity to undertake the scoping work in Q4.
Detailed analysis of current provision and allocated resource, highlighting inequity and variation.	31/12/2025 (Q3)	IMTP (Q2 2026/27)		Q3 - This milestone is off-track and has been delayed due to staff constraints and concurrent priorities. Scoping work to commence in Q4.	Initiation is subject to available staffing capacity and the scoping work being completed in Q4.
Assess impact of differential arrangements and work to establish a consistent commissioning model, underpinned by agreed baselines.	31/03/2026 (Q4)	IMTP (Q3 2026/27)		Q3 - This milestone is off-track and has been delayed due to staff constraints and concurrent priorities. Scoping work to commence in Q4.	Initiation is subject to available staffing capacity and completion of the previous milestones/deliverables.
Report to Specialist Services Commissioning Group.	31/03/2026 (Q4)	IMTP (Q4 2026/27)		Q3 - This milestone is off-track and has been delayed due to staff constraints and concurrent priorities. Scoping work to commence in Q4. This milestone is now scheduled to be completed in Q4 26/27 following completion of the scoping work; the review of current provision; the detailed analysis of current provision being completed and the impact assessment required to establish a consistent commissioning model etc.	Initiation is subject to available staffing capacity and completion of the previous milestones/deliverables.

6. Risk Management - Summary of Highest Rated Risks					7. Issue Management - Summary of the Highest Rated Issues			
Summary of Risk	*Likelihood*	*Impact*	*RAG*	*Mitigating Actions*	*Issue Description*	*Priority*	*Mitigating actions*	*Escalation*
Unable to progress with the project within this financial year due to staff constraints and concurrent priorities.	5	3	15	Backfill and recruitment of the seconded posts is underway.	No issues to report at this time.	*Low*	N/A	N/A
Wider political decisions around Cardiac Review work.	2	2	4	Keeping updated on the political developments.				
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