2025-2026 FOUNDATION PLAN IMPLEMENTATION
PROJECT EXCEPTION REPORT

Exec Sponsor:	TBC	**Aim of Project:** A sustainable service that supports the safe transport of babies when necessary. (Linked to Neonatal programme) (SP4.2 AMB9).	**Project Start:**	**Jul-25**
Senior Responsible Officer:	Ross Whitehead		**Project End:**	**IMTP**
Project Manager:	TBC		**Reporting period:**	**Q3**

Overall Status:

1. Overall Status Summary	2. Achievements - What went well this period	3. Set backs - What didn't go so well this period
Significant Slippage The aim of the project has changed in its focus since the development of the foundation plan. This is this year, the approach will be to undertake a commissioning reset review.	During Q3 the undertaking of a Commissioning reset review was approved by Joint Committee November 2025 and the timeline reprofiled to complete in March 2026	Not a set back but the original aim of the project has changed and therefore work programme has been rescheduled.

4. Upcoming Key Milestones or Deliverables	Original stated milestone	Expected Delivery Date	Confidence Rating	The Path to Green - How you will get back on track / keep on track	5. What's ahead for the work stream over the next reporting period
Interim arrangements to ensure service continuity whilst strategic review is undertaken.	31/12/2025 (Q3)	31/03/2026 (Q4)		Q2 - This project has been aligned with SP4.2 Neonatal Service Review project. Interim arrangements have been put in place to ensure service continuity whilst strategic review is undertaken. JCC Chief Commissioner met with Welsh Government Chief Nursing Officer (CNO) to discuss the implications of the All Wales Maternity & Neonatal Review on this work in order to understand the consequences / effects. Q3 - the undertaking of a Commissioning reset review was approved by Joint Committee November 2025 and the timeline reprofiled to complete in March 2026 (Q4)	Undertake Commissioning reset review during Q4
Proposal on future service configuration is dependent on the wider Neonatal Services strategic review.	IMTP	IMTP			

6. Risk Management - Summary of Highest Rated Risks

Summary of Risk	*Likelihood*	*Impact*	*RAG*	*Mitigating Actions*
N/A			0	
			0	
			0	

7. Issue Management - Summary of the Highest Rated Issues

Issue Description	*Priority*	*Mitigating actions*	*Escalation*
No issues to report at this time.	*Low*	N/A	N/A