

<b>Agenda Item</b>
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**Planning, Performance and Finance Sub-Committee**

**Development of the Joint Commissioning Committee  
Integrated Medium Term Plan (IMTP) 2026-2029**

<b>Dyddiad y Cyfarfod / Date of Meeting</b>	10/06/2025
<b>Statws Cyhoeddi / Publication Status</b>	Open/ Public
	Choose an item.
<b>Awdur yr Adroddiad / Report Author</b>	Claire Harding, Deputy Director of Planning & PMO (Interim)
<b>Cyflwynydd yr Adroddiad / Report Presenter</b>	Georgina Galletly Director of Corporate Planning and Strategy
<b>Noddwr Gweithredol yr Adroddiad / Report Executive Sponsor</b>	Georgina Galletly Director of Corporate Planning and Strategy

<b>Pwrpas yr Adroddiad / Report Purpose</b>	For Noting Choose an item.
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**Engagement (internal/external) undertaken to date  
(including receipt /consideration at Committee/Group)**

<b>Committee / Group / Individuals</b>	<b>Date</b>	<b>Outcome</b>
	Click or tap to enter a date.	Choose an item.

**Acronyms / Glossary of Terms**

CCLG	Collaborative Commissioning Leadership Group
IMTP	Integrated Medium Term Plan
JCC	Joint Commissioning Committee
PPF	Planning, Performance & Finance
SOs	Standing Orders

## 1. SITUATION

This report provides members of the Planning, Performance and Finance (PPF) Sub-Committee with an overview of the approach and key milestones linked to the development of the JCC's 2026-2029 Integrated Medium Term Plan (IMTP).

### 1.1 Background

Each year Welsh Government issues the NHS Wales Planning Framework to NHS organisations in Wales, outlining expectations with regard the development of IMTPs which set out organisational priorities over a 3 year rolling period, and which triangulate parameters of service, workforce and finance. This requirement also features within the Joint Commissioning Committees Standing Orders (SOs):

*"[The JC's role is to] produce an Integrated Medium-Term Plan which describes how these services [delegated to the JCC] will be delivered on behalf of LHBs through clear 'commissioning intentions' which informs and compliments the LHBs Integrated Medium-Term Plans (IMTPs)"*

During its inaugural year, the JCC negotiated a position with Welsh Government, enabling the development of an annual foundation plan, whilst further work progressed across the organisation on establishing routine business and developing a longer-term strategy. The JCC's 'Foundation Plan' sets out a framework for the 2025/2026 year, focussing on 8 strategic priorities as follows:

- Development of a long-term Strategy for the JCC;
- Development of Commissioning approach (Becoming a Centre of Excellence for Collaborative Commissioning on behalf of NHS Wales);
- Strengthening the Public/Population Health perspective for the JCC;
- Strategic system service reviews (Cardiac, Neonatal, Mental Health and Ambulance);
- Pathways and Referral Management;
- Benchmarking and Contracting (Ambulance, ALAS, Cystic Fibrosis, Immunology);
- Developing the JCC response to the Manchester Arena Inquiry; and
- Continuing Healthcare/Voluntary Sector (NB withdrawn due to not funded)

## 2. SPECIFIC MATTERS FOR CONSIDERATION

Specifically, this report establishes the approach and timescales against which the IMTP for 2026-2029 will be developed.

### 3. DEVELOPMENT

The development of IMTP for 2026-2029 will signal the first formal plan for the NWJCC and will encompass all areas of delegated commissioning to the NWJCC. It will be developed in accordance with the extant Welsh Government Planning Framework and modified as necessary following formal receipt of any subsequent guidance in 2025. The 2026/2029 IMTP will be developed contemporaneously with the longer-term strategy for the NWJCC signalling the first 3 years of delivery against the strategy.

#### 3.1 Approach

The IMTP will identify areas of risk across the NWJCC commissioned areas, develop associated commissioning intentions, and enable a process of prioritisation/risk assessment in order to support decision-making on future funding priorities for the NWJCC. The NWJCC's IMTP must dovetail and complement our member Health Board IMTPs and therefore early planning, engagement and collaboration is essential in the process of risk assessment and prioritisation.

Consideration of the Cabinet Secretary's priorities and focus will be a priority in the assessment of risk, development of commissioning intentions and the prioritisation and allocation of resources within the IMTP.

Engagement on the development of the NWJCC's IMTP will primarily utilise the established Collaborative Commissioning Groups (Specialised Services; Mental Health, Learning Disabilities and Vulnerable Groups; and Ambulance/111) and the overarching Collaborative Commissioning Leadership Group (CCLG).

#### 3.2 High level milestones

The timeline for the development of the NWJCC's Strategy is aligned to inform the development of the IMTP and early engagement commenced in May 2025 with the expectation of socialising an early draft of the strategy by the end of 2025. With this in mind, the following sets out a timeline for the development of the 2026/2029 IMTP during 2025/2026;

<b>MONTH</b>	<b>ACTION</b>
<b>May 2025</b>	Development of timeline overall for the 2026-2029 IMTP
<b>June 2025</b>	Report to PPF Sub-Committee of the NWJCC on Q4 reporting against 2024/2025 legacy plans. Report to PPF Sub- Committee on timeline and approach for the development of the 2026/2029 IMTP. Preparation for commissioning intentions.
<b>July/August 2025</b>	Development and agreement of commissioning intentions via NWJCC Directorate Collaborative Commissioning Groups (sighting CCLG)

MONTH	ACTION
	Communication of commissioning intentions via NWJCC Directorate Collaborative Commissioning Groups (sighting CCLG)
<b>August/Sept 2025</b>	Prioritisation (areas for inclusion within the IMTP)
<b>Oct/Nov 2025</b>	Through engagement with members of CCLG, confirmation of priorities and areas to be addressed against them across all 3 directorates of the NWJCC
<b>December 2025</b>	Detailed work up across the 3 years of the implications of investment/risk held etc Socialisation of the draft longer-term strategy for the JCC
<b>January 2026</b>	First draft IMTP to Joint Committee (in order NWJCC position can be considered in Health Boards plan development)
<b>February 2026</b>	Final IMTP and agreement that commissioning priorities can be included in Health Boards positions
<b>March 2026</b>	Approval of 2026/2029 IMTP by the Joint Committee

#### 4. ASSESSMENT

Objectives / Strategy	
<b>Dolen i Amcan (au) Strategol CBC Link to JCC Strategic Objectives(s)</b>	Choose an item.
<b>Dolen i Ddeddf Llesiant Cenedlaethau'r Dyfodol – Nodau Llesiant / Link to Wellbeing of Future Generations Act – Wellbeing Goals <a href="#">150623-guide-to-the-fg-act-en.pdf</a> <a href="#">(futuregenerations.wales)</a></b>	A Healthier Wales  If more than one applies please list below: A more equal Wales
<b>Dolen i Hwyluswyr Ansawdd (Canllawiau Statudol Dyletswydd Ansawdd (llyw.cymru)) / Link to Enablers of Quality <a href="#">(Duty of Quality Statutory Guidance (gov.wales))</a></b>	Whole-systems Perspective  If more than one applies please list below: Data to knowledge Learning, improvement and research

<b>Dolen i Feysydd Ansawdd</b> <i>(Canllawiau Statudol Dyletswydd Ansawdd (llyw.cymru)) /</i> <b>Link to Domains of Quality</b> <i>(<a href="#">Duty of Quality Statutory Guidance (gov.wales)</a>)</i>	Person Centred
	If more than one applies please list below: Efficient Effective Equitable Timely Safe All domains of quality
<b>Effaith Amgylcheddol/ Cynaliadwyedd (5R) / Environmental / Sustainability Impact (5Rs)</b>	No - Not Applicable
	If more than one applies please list below:

Impact Assessment		
<b>Ansawdd</b> <i>Ydych chi wedi ymgymryd â Sgrinio Asesiad o'r Effaith ar Ansawdd? /</i> <b>Quality</b> <i>Have you undertaken a Quality Impact Assessment Screening?</i>	Yes: <input type="checkbox"/>	No: <input checked="" type="checkbox"/>
	Outcome:	If no, please include rationale below:
<b>Cydraddoldeb</b> <i>Ydych chi wedi ymgymryd â Sgrinio Asesiad o'r Effaith ar Gydraddoldeb? /</i> <b>Equality</b> <i>Have you undertaken an Equality Impact Assessment Screening?</i>	Yes: <input type="checkbox"/>	No: <input checked="" type="checkbox"/>
	Outcome:	If no, please include rationale below:
<b>Cyfreithiol / Legal</b>	Yes (Include further detail below)	
	As with any decision related to prioritisation and choices there is a risk of legal challenge	
<b>Enw da / Reputational</b>	Yes (Include further detail below)	
	Non delivery of the IMTP could result in reputational risk	
<b>Effaith Adnoddau</b>	Yes as outlined in the report.	

*(Pobl / Ariannol) /*  
**Resource Impact**  
*(People / Financial)*

There is a resource impact to the implementation of the plan, associated resource allocation will have been published at the time of sign off of the IMTP

## 5. RECOMMENDATIONS

Members are asked to:

- **Note** the report for assurance on the development of the NWJCC's 2026-2029 Integrated Medium Term Plan (IMTP).