

Agenda Item

5.2

Quality Safety and Outcomes Sub-Committee
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Annual Review of Sub-Committee Effectiveness

Dyddiad y Cyfarfod / Date of Meeting	23/02/2026
Statws Cyhoeddi / Publication Status	Open/ Public
	Not Applicable
Awdur yr Adroddiad / Report Author	Helen Tyler Head of Governance and Risk
Cyflwynydd yr Adroddiad / Report Presenter	Aaron Fowler, Committee Secretary/Deputy Director of Corporate Governance
Noddwr yr Adroddiad / Report Sponsor	Georgina Galletly, Director of Corporate Planning & Strategy

Pwrpas yr Adroddiad / Report Purpose	Endorse for Committee Approval
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Engagement (internal/external) undertaken to date (including receipt/consideration at Committee/Group)		
Committee / Group / Individuals	Date	Outcome
N/A	Click or tap to enter a date.	Choose an item.

1. SITUATION

In accordance with section 9.2 of the NWJCC Standing Orders:

"The Committee Secretary shall oversee a process of regular and thorough self-assessment and evaluation of the Committee's performance and operation on behalf of the Joint Committee (JC)".

2. BACKGROUND

For the JC Annual Committee Effectiveness Survey (2024-2025), a questionnaire was disseminated to members to complete on 8 April 2025. The survey questions

were derived from best practice guidance, including the NHS Audit Handbook, and adhered to the following principles:

- The requirement for a committee structure that strengthens the role of the JC in strategic decision making and supports the role of Lay Members in challenging management actions
- Maximising the value of the input from Lay Members, given their limited time commitment
- Supporting the JC in fulfilling its role, given the nature and magnitude of the NWJCC agenda.

The survey findings were presented to the JC in July 2025 with an overall satisfactory opinion received.

Whilst a review of JC effectiveness was undertaken during 2024/25, due to the infancy of sub-committee arrangements, no such review was undertaken for either the Quality Safety and Outcomes Committee (QSOC), or the Performance, Planning and Finance Committee (PPF).

Following a year of operation, it is now considered appropriate to review the performance and effectiveness of the QSOC and PPF sub-committees for 2025/26.

For 2025/26 it is proposed that an effectiveness survey is circulated with Sub-Committee Members and regular attendees for feedback, following receipt of which a review will be shared with the QSOC with appropriate recommendations and action plans to address any arising issues.

Following the appointment and arrival of a permanent Chief Commissioner during 2026/27 it is proposed that an externally facilitated effectiveness review be undertaken during the financial year to evaluate JC and Sub-Committee culture, skills gaps, and strategic focus which aligns with Governance best practice in the UK across all sectors.

Attached at **Appendix 1** are the proposed effectiveness questions. Subject to feedback from QSOC Members, it is proposed that effectiveness questionnaires be shared electronically for feedback to be shared and reported upon at the April 2026, QSOC meeting.

3. ASSESSMENT

Objectives / Strategy	
Dolen i Amcan (au) Strategol CBC / Link to JCC Strategic Objectives(s)	Ensure Quality
	A Resilient Wales

<p>Dolen i Ddeddf Llesiant Cenedlaethau'r Dyfodol – Nodau Llesiant / Link to Wellbeing of Future Generations Act – Wellbeing Goals 150623-guide-to-the-fg-act-en.pdf (futuregenerations.wales)</p>	<p>If more than one applies please list below: A Healthier Wales A More Equal Wales</p>
<p>Dolen i Hwyluswyr Ansawdd <i>(Canllawiau Statudol Dyletswydd Ansawdd (llyw.cymru)) / Link to Enablers of Quality</i> (Duty of Quality Statutory Guidance (gov.wales))</p>	<p>Whole-systems Perspective</p> <p>If more than one applies please list below:</p>
<p>Dolen i Feysydd Ansawdd <i>(Canllawiau Statudol Dyletswydd Ansawdd (llyw.cymru)) / Link to Domains of Quality</i> (Duty of Quality Statutory Guidance (gov.wales))</p>	<p>Effective</p> <p>If more than one applies please list below: Person Centred Timely Safe</p>
<p>Effaith Amgylcheddol/ Cynaliadwyedd (5R) / Environmental /Sustainability Impact (5Rs)</p>	<p>No - Not Applicable</p> <p>If more than one applies please list below:</p>

Impact Assessment		
<p>Ansawdd <i>Ydych chi wedi ymgymryd â Sgrinio Asesiad o'r Effaith ar Ansawdd? / Quality</i> <i>Have you undertaken a Quality Impact Assessment Screening?</i></p>	<p>Yes: <input type="checkbox"/></p>	<p>No: <input checked="" type="checkbox"/></p>
<p>Cydraddoldeb</p>	<p>Yes: <input type="checkbox"/></p>	<p>No: <input checked="" type="checkbox"/></p>

<p><i>Ydych chi wedi ymgymryd â Sgrinio Asesiad o'r Effaith ar Gydraddoldeb? /</i> Equality <i>Have you undertaken an Equality Impact Assessment Screening?</i></p>	Outcome:	If no, please include rationale below: N/A
Cyfreithiol / Legal	There are no specific legal implications related to the activity outlined in this report.	
Enw da / Reputational	There is no direct impact on the reputation of the Joint Committee as a result of the activity outlined in this report.	
Effaith Adnoddau <i>(Pobl /Ariannol) /</i> Resource Impact <i>(People / Financial)</i>	There is no direct impact on resources as a result of the activity outlined in this report.	

4. RECOMMENDATIONS

Members of the Quality, Safety and Outcomes Sub-Committee are asked to:

- **Endorse** the proposed questions and approach to the QSOC effectiveness review.